

Government of West Bengal  
Department of Municipal Affairs  
Writers' Buildings, Kolkata.

No 927/MA/O/C-9/2A-19/97 pt-IV Dated Kolkata the 20th November, 2001.

From : Joint Secretary  
to the Govt. of West Bengal

To : The Project Director  
IPP-VIII & Secretary  
C.M.D.A.

Sir,

I am directed to say that the Health Programme under Indian Population Projects-VIII (i.e. IPP-VIII) - Kolkata has been functioning in urban slums / similar stations in the Calcutta Metropolitan Areas covering 40(forty) Municipal Bodies (3 Municipal Corporation Plus 37 Municipalities) with the major objectives of family welfare. The period for financing this programme by the World Bank being over on 30-6-2001 (A.N.), the Government have since decided to continue the on-going activities of the IPP-VIII, Kolkata beyond post project period, and sanctioned fund for the purpose. It has also been decided, on the basis of recommendation of the Apex Committee, headed by the Chief Secretary, Govt. of West Bengal that supportive staffs be engaged in different units set up under coverage of IPP-VIII, Kolkata, for the post-project period w.e.f. 01-07-2001.

2. I am, therefore, directed by order of the Governor to say that the Government is pleased to approve the appointment on contract basis of following staff in the different units, set-up under IPP-VIII, Kolkata project, with consolidated pay as mentioned against each for one year w.e.f. 01-07-2001.

✓ (A) FOR 23 MATERNITY HOMES

Sl. No.	Name of Post	Total No's of Posts	Per head consolidated pay/remuneration
1.	Medical Officer	46	Rs. 5,500/- p.m.
2.	Nurse	69	Rs. 3,500/- p.m.
3.	Laboratory Technician		
	-cum-Store-Keeper	23	Rs. 2,500/- p.m.
4.	Attendant (Aya)	92	Rs. 1,500/- p.m.

(B) FOR 8(EIGHT) DIAGNOSTICS CENTRES (R.D.C.)

1.	Administrative Management Professional	8	Rs. 3,500/- p.m.
2.	Radiologist	8	Rs. 2,500/- p.m.
3.	Pathologist	8	Rs. 2,500/- p.m.
4.	Sonologist	8	Rs. 2,500/- p.m.
5.	Technician & Radiographer	24	Rs. 1,500/- p.m.
6.	Cashier-cum-Clerk	8	Rs. 1,000/- p.m.
7.	Attendant / Sweeper	16	Rs. 750/- p.m. ✓

3. I am further directed to accord approval to the recruitment of 17(seventeen) additional Assistant Health Officer in addition to 23 Assistant Health Officer, sanctioned in G.O.No.111/MA/O/C-9/2A-19/97 dtd.13.5.1999 and further retained for one year



w.e.f. 1.7.2001 vide G.O.No.651/MA/O/C-9/2A-19/97 dtd.8.11.2001 and also approve engagement of 40(forty) full time staff-nurse for implementation of IPP-VIII, Kolkata project for one year w.o.f. 1-7-2001 on contract basis, with consolidated pay of Rs.4,750/- p.m. and Rs.3,750/- p.m. respectively.

4. This order is issued with the concurrence of the Finance Department vide their u/o M.O.Gr-S-8309 dtd.19-10-01.

5. All concerned are being informed.

Yours faithfully,

*[Signature]*  
Joint Secretary

to the Govt. of West Bengal.

R 927/MA/O/2A-19/97 pt-IV Dated Kolkata the 20th November, 2001.

Copy forwarded for information and necessary action to the :

1. Chief of Health, IPP-VIII and C.M.D.A.
2. Principal Secretary, Finance Department, Govt. of West Bengal.
3. Principal Secretary, Social Welfare Department, Govt. of West Bengal.
4. Secretary, Health & Family Welfare Department, Govt. of West Bengal.
5. Commissioner, Family Welfare & Special Secretary, Health & Family Welfare, Govt. of West Bengal.
6. Chief Executive Officer, C.M.D.A.
7. P.A. to the Chief Secretary, Govt. of West Bengal.
8. Adviser, Health, C.M.D.A.
9. Director of Local Bodies, West Bengal, Purtha Bhavan, Salt Lake City, Kolkata - 700 091.
10. Mayor / Chairman, \_\_\_\_\_ Corporation / Municipality.
11. Treasury Officer \_\_\_\_\_  
P.O. \_\_\_\_\_, Dist. \_\_\_\_\_.
12. Accountant General, West Bengal, Treasury Building, Calcutta-1.
13. District Magistrate \_\_\_\_\_  
Post \_\_\_\_\_, Dist. \_\_\_\_\_.
14. P.A. to Minister-in-Charge, Municipal Affairs Department.
15. P.A. to Minister-of-State, Municipal Affairs Department.
16. P.A. to Special Secretary, Municipal Affairs Department.
17. Finance Department, Government of West Bengal.

*[Signature]*  
Joint Secretary

to the Govt. of West Bengal.



Government of West Bengal,  
Department of Municipal Affairs,  
Writers' Buildings: Kolkata.

No. 80G/MA/N/C-2/1G-26/2001

Dated, Kolkata the 28<sup>th</sup> August, 2001

From : The Deputy Secretary to the Government of West Bengal.

To : The Treasury Officer,  
Bidhannagar Treasury,  
Jalasampad Bhavan, Salt Lake,  
Kolkata - 700 091.

Sub. : Allotment of fund for maintenance of IPP-VIII activities in  
Calcutta Metropolitan Area beyond the post project period-02-other grants.

Sir,

In cancellation of G.O. No. 65G/MA/N/C-2/1G-26/2001 Dated, Kolkata the 14<sup>th</sup> August, 2001 I am directed by order of the Governor to say that the Governor is pleased to accord sanction to the payment of Rs. 1,00,00,000/- (Rupees One Crore) only as grants-in-aid to the Calcutta Metropolitan Development Authority for maintenance of IPP-VIII activities in the Calcutta Metropolitan area beyond the post project period.

2. The Secretary, CMDA is hereby authorised to draw the amount sanctioned in Para 1 above.

3. The amount will be credited to CMDA's Local Fund Account under the head '8448-Deposit of Local Funds-00-120-other funds-020-CMDA -07-Deposits'.

4. The charge is debitable to the heads "2211-Family Welfare-00-108-Selected Area Programmes including India Population Project-NP-Non Plan-002-Maintenance of IPP-VIII activities in Calcutta Metropolitan Area beyond the post project period-31-Grants-in-aid-02-Other Grants" fund under which will be provided by way of reappropriation or otherwise in due course during current financial year.

5. The Governor is also pleased to make an allotment of Rs. 1,00,00,000/- (Rupees One Crore) only to the CMDA to meet the expenditure sanctioned herein.

6. The amount will be drawn by the Secretary, CMDA from the Treasury Officer, Bidhannagar Treasury in T.R. Form No. 48 after it is duly countersigned by the sanctioning authority.

7. The Secretary, CMDA will also submit the Utilisation Certificate in the prescribed form to the Principal Accountant General (A&F) West Bengal with a copy to the Municipal Affairs Department.

8. The order issues with the concurrence of the Finance Department vide their un-official No. 1172 dt. 13.08.2001 of Group 'N'.

9. The Principal Accountant General (A&F), West Bengal and other concerned have been informed.

Yours faithfully,

*A.K. Datta*  
Deputy Secretary.

::2::

No. 80G/1(3)/MA/N/C-2/1G-26/2001

Dated, Kolkata the 28<sup>th</sup> August, 2001

Copy forwarded for information to: -

1. The Principal Accountant General (A&E), West Bengal, Treasury Buildings, Calcutta- 700 001.
2. The Accountant General (Audit-I), West Bengal, 4, Brabourne Road, Calcutta- 700 001.
3. The Accountant General (Audit-II), West Bengal, 18, Rabindra Sarani, Calcutta- 700 001.

2. The information as required under para-5 of the Finance Department Memo No. 4214-F dated the 13<sup>th</sup> November, 1968 is given below: -

Appropriation under The head involved.	Progressive total of expenditure under the head during the year including the expenditure now sanctioned.	B a l a n c e
Rs. Nil	Rs. 1,00,00,000	Rs. Nil

*an dnb*  
Deputy Secretary.

No.80G/2(15)/MA/N/C-2/1G-26/2001

Dated, Kolkata the 28<sup>th</sup> August, 2001

Copy forwarded for information to the: -

1. Director & Chief Executive, SUDA.
2. Chief Executive Officer, C.M.D.A., Proshasan Bhavan, DID-I, Sector-I, Salt Lake, Kolkata-700 064, Fax No.359-7881.
3. Principal Secretary, Urban Development Department, 18, Rabindra Sarani, Kolkata-1.
4. Chief of Health, IPP-VIII Kolkata, CMDA, Unnayan Bhavan, 'G' Block, 3<sup>rd</sup> Floor, Salt Lake, Kolkata-700 091.
5. Joint Director, ILGUS, HC Block, Kolkata-700 106.
6. Secretary, C.M.D.A., Proshasan Bhavan, DID-I, Sector-I, Salt Lake, Kolkata-700 064.
7. Director of Local Bodies, West Bengal
8. Finance Department Group "N" of this Government.
9. Finance Department Group "S" of this Government.
10. Private Secretary to the Minister-in-Charge, Municipal Affairs & Urban Development Departments.
11. Private Secretary to the Minister-of-State, Municipal Affairs Department.
12. P.A. to Secretary of this Department.
13. Joint Secretary (D.K.Dutta) of Cell-9 of this Department.
14. Deputy Secretary (Cell-2)
15. Guard File (Cell-2)

*Copy forwarded to:-*

1) The A.O., H.P. & C.A.D.A.

2) The Accountant General (A&E), H.P. & C.A.D.A. (S. S. Chatterjee)

*an dnb*  
Deputy Secretary.

*7/8/01*



Government of West Bengal,  
Department of Municipal Affairs,  
Writers' Buildings: Kolkata.

No. 81G/MAN/C-2/1G-26/2001

Dated, Kolkata the 28<sup>th</sup> August, 2001

From : The Deputy Secretary to the Government of West Bengal.

To : The Treasury Officer,  
Bidhannagar Treasury,  
Jalasampad Bhavan, Salt Lake,  
Kolkata - 700 091.

Sub. : Allotment of fund for salary grants for maintenance of IPP-VIII activities in Calcutta Metropolitan Area beyond the post project period-01-Salary grants.

Sir,

In cancellation of G.O. No. 66G/MAN/C-2/1G-26/2001 Dated, Kolkata the 14<sup>th</sup> August, 2001 I am directed by order of the Governor to say that the Governor is pleased to accord sanction to the payment of Rs. 1,50,00,000/- (Rupees One Crore Fifty Lakhs) only as grants-in-aid to the Calcutta Metropolitan Development Authority for payment of remuneration to the Assistant Health Officers and others for maintenance of IPP-VIII activities in the Calcutta Metropolitan area beyond the post project period.

2. The Secretary, CMDA is hereby authorised to draw the amount sanctioned in Para 1 above.

3. The amount will be credited to CMDA's Local Fund Account under the head '8448-Deposit of Local Funds-00-120-other funds-020-CMDA -07-Deposits'.

4. The charge is debitable to the heads "2211-Family Welfare-00-108-Selected Area Programmes including India Population Project-NP-Non Plan-002-Maintenance of IPP-VIII activities in Calcutta Metropolitan Area beyond the post project period-31-Grants-in-aid-01-Salary Grants" fund under which will be provided by way of reappropriation or otherwise in due course during current financial year.

5. The Governor is also pleased to make an allotment of Rs. 1,50,00,000/- (Rupees One Crore Fifty Lakhs) only to the CMDA to meet the expenditure sanctioned herein.

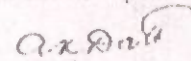
6. The amount will be drawn by the Secretary, CMDA from the Treasury Officer, Bidhannagar Treasury in T.R. Form No. 48 after it is duly countersigned by the sanctioning authority.

7. The Secretary, CMDA will also submit the Utilisation Certificate in the prescribed form to the Principal Accountant General (A&E), West Bengal with a copy to the Municipal Affairs Department.

8. The order issues with the concurrence of the Finance Department vide their un-official No. 1172 dt. 13.08.2001 of Group 'N'.

9. The Principal Accountant General (A&E), West Bengal and other concerned have been informed.

Yours faithfully,



Deputy Secretary.

No. 81G/1(3)/MA/N/C-2/1G-26/2001

Dated, Kolkata the 28<sup>th</sup> August, 2001

Copy forwarded for information to :-

4. The Principal Accountant General (A&E), West Bengal,  
Treasury Buildings, Calcutta- 700 001.
5. The Accountant General (Audit-I), West Bengal,  
4, Urabourne Road, Calcutta- 700 001.
6. The Accountant General (Audit-II), West Bengal,  
18, Rabindra Sarani, Calcutta- 700 001.

2. The information as required under para-5 of the Finance Department Memo No. 4214-I dated the 13<sup>th</sup> November, 1968 is given below: -

Appropriation under The head involved.	Progressive total of expenditure under the head during the year including the expenditure now sanctioned.	B a l a n c e
Rs. Nil	Rs. 1,50,00,000	Rs. Nil

*AK. Datta*  
Deputy Secretary.

No.81G/2(15)/MA/N/C-2/1G-26/2001

Dated, Kolkata the 28<sup>th</sup> August, 2001

Copy forwarded for information to the: -

1. Director & Chief Executive, SUDA.
2. Chief Executive Officer, C.M.D.A.,  
Proshasan Bhavan, DD-I, Sector-I, Salt Lake, Kolkata-700 064, Fax No.359-7881.
3. Principal Secretary, Urban Development Department, 18, Rabindra Sarani, Kolkata-1.
- ✓ 4. Chief of Health, IPP-VIII Kolkata, CMDA.  
Unnayan Bhavan, 'G' Block, 3<sup>rd</sup> Floor, Salt Lake, Kolkata-700 091.
5. Joint Director, ILGUS, HC Block, Kolkata-700 106.
6. Secretary, C.M.D.A.,  
Proshasan Bhavan, DD-I, Sector-I, Salt Lake, Kolkata-700 064.
7. Director of Local Bodies, West Bengal
8. Finance Department Group "N" of this Government.
9. Finance Department Group "S" of this Government.
10. Private Secretary to the Minister-in-Charge,  
Municipal Affairs & Urban Development Departments.
11. Private Secretary to the Minister-of-State,  
Municipal Affairs Department.
12. P.A. to Secretary of this Department.
13. Joint Secretary (D.K.Dutta) of Cell-9 of this Department.
14. Deputy Secretary (Cell-2)
15. Guard File (Cell-2)

*Copy forwarded to :-*

1) The Joint Secretary, Salt Lake, Kolkata

2) The Joint Secretary, Proshasan Bhavan, Salt Lake, Kolkata  
(By: Joint Secretary)

*AK. Datta*  
Deputy Secretary.

*AK. Datta*  
Deputy Secretary.

29/8/01



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**Government of West Bengal,  
Department of Municipal Affairs,  
Writers' Buildings: Kolkata.**

No. 98G/MA/N/C-2/1G-26/2001

Dated, Kolkata the 1<sup>st</sup> October, 2001

From : The Deputy Secretary to the Government of West Bengal.

To : The Treasury Officer,  
Bidhannagar Treasury,  
Jalasampad Bhavan, Salt Lake,  
Kolkata – 700 091.

Sub. : Allotment of fund for salary grants for maintenance of IPP-VIII activities in Calcutta Metropolitan Area beyond the post project period-01-Salary grants.

Sir,

In continuation of G.O. No. 81G/MA/N/C-2/1G-26/2001 Dated, Kolkata the 28<sup>th</sup> August, 2001 I am directed by order of the Governor to say that the Governor is pleased to accord sanction to the payment of Rs. 1,50,00,000/ (Rupees One Crore Fifty Lakhs) only as grants-in-aid to the Calcutta Metropolitan Development Authority for payment of remuneration to the Assistant Health Officers and others for maintenance of IPP-VIII activities in the Calcutta Metropolitan area beyond the post project period.

2. The Secretary, CMDA is hereby authorised to draw the amount sanctioned in Para 1 above.

3. The amount will be credited to CMDA's Local Fund Account under the head '8448-Deposit of Local Funds-00-120-other funds-020-CMDA -07-Deposits'.

4. The charge is debitable to the head "2211-Family Welfare-00-108-Selected Area Programmes including India Population Project-NP-Non Plan-002-Maintenance of IPP-VIII activities in Calcutta Metropolitan Area beyond the post project period-31-Grants-in-aid-01-Salary Grants" fund under which will be provided by way of reappropriation or otherwise in due course during current financial year.

5. The Governor is also pleased to make an allotment of Rs. 1,50,00,000/- (Rupees One Crore Fifty Lakhs) only to the CMDA to meet the expenditure sanctioned herein.

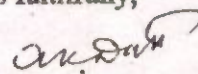
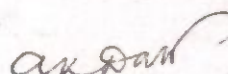
6. The amount will be drawn by the Secretary, CMDA from the Treasury Officer, Bidhannagar Treasury in T.R. Form No. 48 after it is duly countersigned by the sanctioning authority.

7. The Secretary, CMDA will also submit the Utilisation Certificate in the prescribed form to the Principal Accountant General (A&E), West Bengal with a copy to the Municipal Affairs Department.

8. The order issues with the concurrence of the Finance Department vide their un-official No. Group 'N'-1999 dt. 26.09.01 and U/O No. Group 'S'-8207 dt. 28.09.01.

9. The Principal Accountant General (A&E), West Bengal and other concerned have been informed.

Yours faithfully,



Deputy Secretary.



:: 2 ::

No. 98G/1(3)/MA/N/C-2/1G-26/2001

Dated, Kolkata the 1st October, 2001

Copy forwarded for information to :-

7. The Principal Accountant General (A&E), West Bengal,  
Treasury Buildings, Calcutta- 700 001.
8. The Accountant General (Audit-I), West Bengal,  
4, Brabourne Road, Calcutta- 700 001.
9. The Accountant General (Audit-II), West Bengal,  
18, Rabindra Sarani, Calcutta- 700 001.

2. The information as required under para-5 of the Finance Department Memo  
No. 4214-F dated the 13<sup>th</sup> November, 1968 is given below: -

Appropriation under The head involved.	Progressive total of expenditure under the head during the year including the expenditure now sanctioned.	B a l a n c e
Rs. Nil	Rs. 3,00,00,000	Rs. Nil

*an. dab.*  
Deputy Secretary.

No. 98G/2(15)/MA/N/C-2/1G-26/2001

Dated, Kolkata the 1st October, 2001

Copy forwarded for information to the: -

1. Director & Chief Executive, SUDA.
2. Chief Executive Officer, C.M.D.A.,  
Proshasan Bhavan, DD-I, Sector-I, Salt Lake, Kolkata-700 064, Fax No.359-7881.
3. Principal Secretary, Urban Development Department, 18, Rabindra Sarani, Kolkata-1.
4. Chief of Health, IPP-VIII Kolkata, CMDA.  
Unnayan Bhavan, 'G' Block, 3<sup>rd</sup> Floor, Salt Lake, Kolkata-700 091.
5. Joint Director, ILGUS, HC Block, Kolkata-700 106.
6. Secretary, C.M.D.A.,  
Proshasan Bhavan, DD-I, Sector-I, Salt Lake, Kolkata-700 064.
7. Director of Local Bodies, West Bengal
8. Finance Department Group "N" of this Government.
9. Finance Department Group "S" of this Government.
10. Private Secretary to the Minister-in-Charge,  
Municipal Affairs & Urban Development Departments.
11. Private Secretary to the Minister-of-State,  
Municipal Affairs Department.
12. P.A. to Secretary of this Department.
13. Joint Secretary (D.K. Dutta) of Cell-9 of this Department.
14. Deputy Secretary (Cell-2)
15. Guard File (Cell-2)

*an. dab.*  
Deputy Secretary.



Minutes of the 8<sup>th</sup> Apex Committee meeting of the Family Welfare (US) Project (IPP-VIII) held on 18.01.2001 at 5-30 p.m. at the Conference Room of the Chief Secretary, Govt. of West Bengal, Writers' Building, Kolkata – 700 001.

The Chief Secretary, Govt. of West Bengal presided over the meeting.

List of participants in the meeting is placed in the annex.

1. Confirmation of the proceedings of the 7<sup>th</sup> Apex Committee meeting held on 16.02.2000. The proceedings of the 7<sup>th</sup> Apex Committee meeting as circulated (and also enclosed with Agenda notes) were confirmed.

- 2(a) To discuss follow-up actions on the decisions of the 7<sup>th</sup> Apex Committee meeting:

2(a)(i) Establishment of Maternity hospitals in municipalities where no such facilities exist and staffing thereof through creation of the following posts by the Municipal Affairs Department.

In this connection, the Municipal Affairs Department had, vide their No. 16/MA/C-10/2E-1/2000 dated 3-01-2001 stated that the hospitals should be self-sustained to generate revenue to meet the cost of remuneration of the Medical Officers, Nurses and Laboratory technicians-cum-Store Keepers. The Department also advised that such personnel should be engaged purely on contract basis and paid out of the revenue so generated. In the 7<sup>th</sup> meeting of the Apex Committee dated, 16-02-2000, however, the Committee had decided that the Municipal Affairs Department will take necessary action for creation of the following posts, viz. Medical Officer – 2: Nurses – 3: Laboratory Technician-cum-Store Keeper – 1. The decision of the 7th meeting was reiterated.

- 2(a)(ii) Continuity of the Project after June, 2001:

The M.A. Department has informed that the Finance Department has been moved for introducing the required provisions under the Non-Plan Budget head for continuity of the project after June, 2001. It was further advised that considering the timely completion of the project, both in terms of cost and time, and also considering the benefits that have reached the target group ( based on evidence provided by Sample



registration survey 1998-1999, Mid-term Evaluation of the project by ISI and MIES conducted by the project) the recurring expenditure of the project be borne in the budgetary provision of the State Government in its Municipal Affairs Department. It was recommended that the Secretaries, Health & Family Welfare, Municipal Affairs and Urban Development Departments should jointly examine the actual requirements of the maintenance funds as required by IPP-8 Calcutta, IPP-8 Extension and CUDP-III.

2(b) To consider further proposals to improve project performance:

2(b) (i) The Apex Committee decided that the Municipal Affairs Deptt. would take immediate action for creation of the posts of Health officers in 3 municipalities viz. Bidhannagar, Kalyani & Pujali.

2(b)(ii) The recommendation of the World Bank to appoint Staff Nurse and one full time Medical Officer (preferably Lady Doctors) was noted by the Committee.

2(b)(iii) Proposal to map underserved areas using GIS Software.

Action taken by the project was noted.

2(b)(iv) Proposal for replacement of equipment and furniture for CUDP-III after rationalization of the project with the IPP-VIII. Procurement activities undertaken by the project was noted.

2(b)(v) The World Bank in their Aide Memoire dated 29.12.99 had advised for initiating short time measures for managing Health Care Waste.

Action taken by the project was noted.

2(b)(vi) Establishment of 8 (eight) Rational Diagnostic Centre attached to Maternity Home under IPP-VIII Project:

It was discussed that 8 (eight) RDCs have been proposed for sophisticated diagnostic facilities to the beneficiaries and the non-beneficiaries which are only available in Kolkata will be of great benefit for the beneficiaries to receive such services within their easy reach. After successful implementation of the programme it may be expected that within a span of 3 years such units will be self-financing. The proposal was appreciated by the Committee.



3. Budgetary provision for a) IPP-VIII – Kolkata and b) Extended IPP-VIII activities to 10 (ten) additional cities in West Bengal.

The proposal to include Rs.4878.43 lakhs in budget of 2000-2001 and release of balance funds was approved by the committee.

4(a) Sustainability of the project after June, 2001.

This was already decided upon under item 2(a)(ii) of the Agenda.

4(b) Continuation of IPP-8 (Extension) beyond EOP i.e. 30.06.2001.

Due to late launching of the project the available time period for service implementation within the EOP has been shortened. As such, within this short spell of time all services perhaps could not be delivered to have a palpable impact on the project. This point was discussed in the Review Committee meeting held at New Delhi with Government of India and World Bank on 11.01.2001. In consideration of the satisfactory progress of the project, the MOH&FW, Government of India, had indicated favourable consideration to the proposal of extension of the project (IPP-8 Extn.) for a further period of one year at present.

However, in the event of extension not being granted, the O&M beyond this current EOP is required to be arranged by the Municipal Affairs department of the State Government as indicated under items 2(a)(ii) of the agenda

5 (a): To consider (a) physical achievement on beneficiary coverage for service, civil works and other sub-heads.

5(b): Bench works as indicated in the last Aide Memoire of September, 2000.

Noted by the Committee.

5(c): Requirement of ANM in IPP-8 extension:

In spite of best efforts the recruitment position of ANM has not improved. Out of 70 nos. of ANM authorized for IPP-8 (Extension), only 27 could be engaged so far by the concerned municipalities. This category of staff is quite scarce and is not



readily available in the municipal area. In consideration of the vital role of ANM with regard to immunization and pregnancy care of the beneficiaries, it was recommended that the State Health Department may explore the possibilities to tide over this crisis.

The meeting ended with thanks to the Chair.



**Chief Secretary  
Govt. of West Bengal**

**MEMBERS PRESENT IN THE 8<sup>TH</sup> APEX COMMITTEE**  
**MEETING DT. 18.01.2001**

**MEMBERS PRESENT**

1. Shri. M. Gupta, Chief Secretary, Government of West Bengal.
2. Shri. N.L. Basak, Principal Secretary, Urban Development Department, Government of West Bengal.
3. Shri. A. Gupta, Principal Secretary, Finance Department, Government of West Bengal.
4. Smt. M. Gupta, Principal Secretary, Social Welfare Department, Government of West Bengal
5. Shri. Nikhilesh Das, Secretary, School Education Department, Government of West Bengal.
6. Shri.A. M. Chakrabarti, Secretary, Health & Family Welfare Department, Government of West Bengal.
7. Shri. P. K. Pradhan, Secretary, Municipal Affairs Department, Government of West Bengal.
8. Smt. N. Chatterjee, Chief Executive Officer, CMDA
9. Shri. R. P. S. Kahlon, Commissioner, Family Welfare & Special Secretary, Health & Family Welfare Department, Government of West Bengal
10. Shri. D. Sen, Project Director, IPP-VIII & Secretary, CMDA

**INVITEES PRESENT :-**

1. Shri. S.K. Bhattacharyya, DGO(MD), CMDA
2. Dr. B. Bhattacharjee, Chief of Health, IPP-VIII, CMDA
3. Dr. N.G. Gangopadhyaya, Adviser (Health), CMDA & SUDA
4. Dr. K.L. Mukherjee, Assistant Chief of Health, IPP-VIII, CMDA



**Copy forwarded for information and necessary action to :-**

1. Shri. M. Gupta, Chief Secretary, Government of West Bengal, Writers' Buildings, Calcutta - 700 001.
2. Shri. N. L. Basak, Principal Secretary, Urban Development Department, Government of West Bengal, 18, Rabindra Sarani, Calcutta - 700 001.
3. Shri. A. Gupta, Principal Secretary, Finance Department, Government of West Bengal, Writers' Buildings, Calcutta - 700 001.
4. Smt. M. Gupta, Principal Secretary, Social Welfare Department, Government of West Bengal, Writers' Buildings, Calcutta - 700 001.
5. Shri. Nikhilesh Das, Secretary, School Education Deptt., Government of West Bengal, Bikash Bhawan, 6th Floor, Salt Lake, Calcutta - 700 091.
6. Shri. H. B. Naik, Secretary, Mass Education Extension Department, Government of West Bengal, Bikash Bhawan, Salt Lake, Calcutta - 700 091.
7. Shri. A.M. Chakrabarti, Secretary, Health and Family Welfare Department, Government of West Bengal, Writers' Buildings, Calcutta - 700 001.
8. Shri. P.K. Pradhan, Secretary, Municipal Affairs Department, Government of West Bengal, Writers' Buildings, Calcutta - 700 001.
9. Smt. N. Chatterjee, Chief Executive Officer, CMDA, 3A Auckland Place Calcutta 700 017.
10. Shri. Goutam Basu, Joint Secretary, Ministry of Health & Family Welfare, Government of India, Nirman Bhawan, New Delhi - 110011.
11. Shri. R.P.S. Kahlon, Commissioner, Family Welfare and Special Secretary, Health and Family Welfare Department, Government of West Bengal, Writers' Buildings, Calcutta - 700 001.
12. Shri. S.K. Bhattacharyya, DGO(MD), CMDA
13. Dr. B. Bhattacharjee, Chief of Health, IPP-VIII, CMDA
- ✓ 14. Dr. N.G. Gangooopadhyaya, Advisor (Health), CMDA and SUDA.
15. Dr. K.L. Mukherjee, Chief of Health, IPP-VIII, CMDA.

(D. Sen)

Secretary, CMDA  
& Project Director IPP-VIII

(16)

Minutes of the 4th Meeting of the Apex Committee  
of the Family Welfare (Urban Slums) Project (IPP-VIII)  
held on 4th June, 1997 at 10.00 a.m. at Writers'  
Buildings, Calcutta

The Chief Secretary to the Government of West Bengal presided  
over the meeting.

A list of participants in the meeting is in the Annex.

1. Confirmation of the Proceedings of 3rd Apex  
Committee held on May 22, 1996 :

The proceedings of the 3rd Apex Committee Meeting circulated vide  
No.240(13)/CMDA/Seclt(Prog)/FW(USP)-20/94 dated May 30, 1996 (and also  
enclosed to Agenda Notes) were confirmed.

2. To consider follow-up actions taken on decisions  
of the 3rd Apex Committee Meeting :

The follow-up actions as circulated with the agenda notes were  
noted.

3. To consider physical achievements of beneficiary  
coverage by service, civil works & achievements  
under other sub-heads upto March 31, 1997 :

The Committee noted that out of 100 Health Administrative Units,  
65 had been set up till March, 1997. Against the target of 765, 410  
Sub-Centres had been set up upto March, 1997. Against the target of  
3015 blocks, 2090 blocks had been set up till March, 1997. AA & FS  
had been issued against all 10 ESOPDs targetted for the project and  
for 11 Maternity Homes against the target of 25 for the entire project.  
The Central Medical Store had already been established. 75 schools had  
been renovated out of the target of 100. 60 training programmes for  
Honorary Health Workers have been completed and 5 were ongoing. 130  
Vocational training programmes and 4 EDPs had been completed against  
the target of 360 and 40 respectively. 887 IEC programmes had been  
completed. A total population of 20.90 lakhs has been covered since the  
inception of the project against the target of 30 lakhs. A total expenditure  
of Rs.1072.40 lakhs has been incurred till March, 1997.

contd....2.



4. To consider year-wise budgetary provision for the years 1996-97 to 2000-2001 against the revised sanctioned cost approved by the Government of India :

The expenditure made and the budgetary provisions under various items of expenditure during the remaining years of the project as prescribed during the meeting and enclosed in the Agenda Notes were noted by the Committee.

- 5(a). To consider further proposals to improve project performance including new proposals on engagement of RITES for procurement activities, strengthening engineering support, etc.

Steps taken to accelerate project activities were presented before the Committee. These included establishment of further Health Administrative Units, extension of beneficiary coverage, engagement of RITES as a procurement consultant and strengthening of engineering support. The Committee noted the same.

- 5(b). To consider issues on which decisions were sought for :  
1) Creation of posts of nodal officers of coordinating with municipalities :

The Committee considered the proposal for creation of posts of management Oriented Project Officers to be posted at local bodies. It was decided that for a cluster of every 3 municipalities, 1 such Nodal Officer may be engaged at the very outset. The officers would be appointed on contract and the expenses incurred thereupon would be borne by the Project. The progress achieved and necessity for further officers can be reviewed in the next meeting.

- ii) Strengthening of Project Implementation capacity and Technical support capacity of the Project :

The Committee noted the revised proposal on appointment of supervisory staff, as recommended by the World Bank in 1997 and approved appointment of 8 Family Welfare-Oriented-Professionals, 4 Accounts Professionals and 10 additional Technical staff, including an Architect. It was decided that while the Family Welfare oriented professionals and Accounts Professionals will be appointed on contract by the Project, the technical staff would be deployed from CMDA and establishment costs for such staff will be charged to the Project.



- iii) Establishment of Maternity Hospitals in Municipalities where no such facility exists and staffing thereof :

It was decided, that, in principle, the Apex Committee has no objection to the municipalities providing staff for the Maternity hospitals provided the Municipal Affairs Department agreed to sustain the same after the project period. The representative from Ministry of Health & F.W., Government of India also concurred to this.

- iv) Proposal for maintaining of IPP-VIII activities from the project period :

It was decided by the Committee that the Municipal Affairs Department would be responsible for maintaining the services created by the project in the post project period.

- v) Proposal for creation of post of Asstt. Health Officer in municipalities for technical supervision and monitoring of IPP-VIII Health Programmes :

It was decided that 23 nos. of Asstt. Health Officers may be engaged by the municipalities on contract basis. The cost would be borne by the Project. The contract period, however, should initially be one year after which, the position should be reviewed.

6. Enhancement of honorarium, in respect of grass-root level medical, para-medical and non-medical staff of the project :

The following enhancement was recommended by the Committee :

Sl.No.	For existing rates of honorarium p.m.	Quantum of enhancement recommended by the Committee.
1.	For those drawing upto Rs.400/- p.m.	Rs.100/- p.m.
2.	For those drawing Rs.401/- p.m. upto Rs.700/- p.m.	Rs.150/- p.m.
3.	For those drawing Rs.701/- p.m. upto Rs.1,200/- p.m.	Rs.200/- p.m.

7. The meeting ended with vote of thanks to the Chair and all present.

Sd/- A. K. Majumder  
Chief Secretary  
to the Government of West Bengal



(13)

Annex

Copy to: List of participants in the 4th meeting of the  
Apex Committee of the Family Welfare (Urban Slum)  
Project (IPP-VIII) held on 4th June, 1967 at  
10.00 a.m. at Writers' Buildings, Calcutta.

MEMBERS PRESENT :

01. Shri A. K. Majumder, Chief Secretary to the Govt. of West Bengal.
02. Shri L.R.K. Prasad, Principal Secretary, Health & Family Welfare  
Department, Govt. of West Bengal.
03. Shri N. L. Basak, Principal Secretary, U.D. Department, Govt. of  
West Bengal.
04. Shri Ashok Gupta, Principal Secretary, Finance Department, Govt.  
of West Bengal.
05. Shri C. S. Samal, Principal Secretary, Social Welfare Department,  
Govt. of West Bengal.
06. Shri P. K. Pradhan, Chief Executive Officer, CMDA.
07. Smt. N. Chatterjee, Secretary, CMDA.
08. Shri Trilochan Singh, Joint Secretary, Family Welfare Department,  
Govt. of West Bengal.
09. Shri Desh Deepak, Deputy Secretary, A.P. Ministry of Health &  
Family Welfare, Health & Family Welfare Do.  
Govt. of India

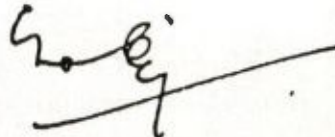
INVITEES PRESENT :

01. Shri Asim Burman, Municipal Commissioner, Calcutta Municipal  
Corporation.
02. Dr. B. Bhattacharya, Chief of Health, IPP-VIII, CMDA.
03. Shri B. L. De, Adviser, PPI, CMDA.

(12)  
Dated : 13.06.1997

Copy forwarded for information & necessary action to :

1. Shri A. K. Majumder, Chief Secretary to the Government of West Bengal.
2. Shri L.R.K. Prasad, Principal Secretary, Health & Family Welfare Deptt.  
Govt. of West Bengal.
3. Shri N. L. Basak, Principal Secretary, U.D. Department, Govt. of West  
Bengal.
4. Shri Ashok Gupta, Principal Secretary, Finance Department, Govt. of  
West Bengal.
5. Shri C. S. Samal, Principal Secretary, Social Welfare Department,  
Govt. of West Bengal.
6. Shri P. K. Pradhan, Chief Executive Officer, CMDA.
7. Shri Nikhilesh Das, Secretary, School Education Department, Govt. of  
West Bengal.
8. Shri Asok Mohan Chakraborti, Secretary, Municipal Affairs Department,  
Govt. of West Bengal.
9. Smt. Kalyani Chowdhury, Secretary, Mass Education Extension Deptt.  
Govt. of West Bengal.
10. Shri Prasad Roy, Secretary, C&SSI Department, Govt. of West Bengal.
11. Shri Trilochan Singh, Joint Secretary, Family Welfare Department,  
Govt. of West Bengal.
12. Shri Dosh Deepak, Deputy Secretary, A.P. Ministry of Health & Family  
Welfare, Health & Family Welfare Department,  
Govt. of India.
13. Shri Asim Burman, Municipal Commissioner, Calcutta Municipal Corpn.
14. Dr. B. Bhattacharya, Chief of Health, IPP-VIII, CMDA.
15. Shri B. L. De, Adviser, PPI, CMDA.

  
( N. Chatterjee )  
Secretary, C. M. D. A.





**Community based Urban Slums Family Welfare Projects  
vis-à-vis its impact due to Community participation  
(CUDP-III, CSIP & IPP-VIII, Kolkata)**

**Kolkata Metropolitan Development Authority**

**20 FEB 2002**

**Genesis of the Projects :** Since independence quite a large number of ambitious programmes for improvement of Maternal and Child health along with fertility reduction had been taken up both for the rural and the urban areas. Basic health services to the urban population in Calcutta Metropolitan area was available through Pre-International Development Agency (Pre-IDA) and IDA-II programme between 1970-71 to 1982-83.

In Pre-IDA phase, emphasis was given on expansion of Hospital beds and setting up of additional beds in existing accommodation serviced by equipment and establishment of a network of static dispensaries (37 Polyclinics, Mobile dispensaries with Diagnostic facilities along with deployment of 53 nos. of ambulances).

In IDA-II, 9 Urban Health centres and 3 Zonal Community Health centres were established in urban areas of CMA. They were staffed by whole time Govt. Officers.

However, though there is perceptible improvement in demographic indicators pertaining to Maternal and Child health, yet those were much below the expected level. The vulnerable group and weaker section of the population particularly in rural and the urban slums needed much more careful and intensive programmes to address the unmet needs. The conventional programmes so launched were not accessible, acceptable and also not affordable to the poorer section of the population. **The Service delivery approach was mostly Institutional.** There was little community participation and intersectoral co-ordination was grossly lacking between the agencies involved for imparting the inputs on health and other sectors for the socio-economic development.

In view of the above, particularly **slow pace of health improvement of the mother and child and high fertility among the urban slum population**, a number of International agencies during the last 3 decades came forward to assist in implementing the feasible health and non-health projects for the improvement of urban slums particularly of Kolkata Metropolitan Districts where heavy concentration of slums were observed during the post independence era. **Population in slums and in similar situations in KMA constitutes 40% of the total urban population (12.3 million).** A **Health and Socio-economic survey was conducted by KMDA.** Based on the findings of the said survey all the subsequent projects viz., CUDP-III, CSIP, IPP-VIII and its Extension in 10 (ten) cities of West Bengal were launched at different phases.

The findings of the health and socio-economic survey had warranted a basic change from **Institutional to Community based approach to address the health problems of the urban slum population.** The CUDP-III a World Bank assisted project was launched in 1985-86 as a Model in 28 (twenty eight) Municipalities and 3 Municipal Corporations of KMA covering 1.6 million of urban slum population. The CUDP -III is in the **maintenance phase** after the core project completed its activities till 1992. Thus, the project is of 15 years duration. The **approach, strategy and components of interventions under the said projects and the impact were highly effective in addressing the health problems of the slum populations.**

*Pl. see last page.*  
*18/2*  
*Adviser, Health, SUDA*

Subsequently, in 1994 -95, based on the experience of the CUDP-III, a World Bank assisted **Family Welfare (Urban Slums) project** popularly known as **IPP-VIII**, Kolkata was launched. Similar to CUDP-III a changed approach to address the urban poor was adopted from **Institutional care to door-step Service delivery** involving the Community. However, while implementing the CUDP-III some of the weaknesses were observed. In IPP-VIII those **weaknesses were taken care** of besides the **diversification of services with Innovative Schemes**. Left-out urban population which was not covered under CUDP-III constituted **3.8 million** of urban slums beneficiaries of **38 Municipalities and 3 Municipal Corporation** extending over **1438 Sq. KM**.

**The Task :-** The Approach for such health care programmes (CUDP-III & IPP-VIII, Kolkata) was critical as because **the 5.4 million beneficiaries** of the slums and those residing in the similar situations are completely **heterogeneous** in character (language, ethnicity, religion, socio-economic and having varied cultural backgrounds). Over and above the **health seeking behaviour were diverse in nature**. Thus, it is evident that **the task for implementation of a programmes for the improvement of the health of the mother and child and reduction of fertility** is difficult in comparison to a programme for a homogeneous population with same cultural and religious background with a poor socio-economic status.

**The Model and its uniqueness:-** The unique features of this projects were its **Approach, Strategy, components for interventions, in built system in monitoring and fore sightedness** towards sustainability leading to success.

**The Approach :-**

- Participatory and demand oriented implementation.
- Flexible and open to modification based on local needs.
- Decentralised programme administration.
- Advocating the 'Right to Health'.

**The Principle of strategies :-**

- Provision of door-step services.
- Involving urban local bodies, NGOs and CBOs in programme implementation
- Adoption Peer Health Education Strategy.
- Empowerment of Women
- Prioritising the need for preventive and promotive services alongwith curative services.

**Operational Strategy of the Projects :-**

1. **3625 Honorary Health Workers (HHWs)** provide peer health education and door step family welfare services to an average of 200 eligible families each ;
2. Easily accessible, acceptable & availability of primary health care with an emphasis on family welfare services supported by specialised medical care very near to home through **725 functioning Sub-Centres, 166 Health Administrative Units (HAUs), 33 Extended Specialised Out Patient Departments (ESOPDs), 23 Maternity Homes (20 bedded), 4**



**Creches and 8 Regional Diagnostic Centres.** Except the Health Officers and Asstt. Health Officers – all the health functionaries are engaged from community on part-time basis. Effective and decentralised management role played by the KMDA, Chairpersons and members of the Municipalities and Ward Committees;

3. Continuing, on the job training and skill development programmes;
4. Extensive & sustained use of interpersonal, behaviour change communication
5. **Intense and constant monitoring** of programme components viz., Service, Logistic and Financial both at the level of decision and implementation.
6. **Empowerment** of women through peer education & income generating activities.

**Impact of the Programmes :-** The interventions under the CUDP-III upto 1992 and subsequently during its maintenance phase and also the interventions under IPP-VIII Kolkata have had **remarkable impact** on several health and family welfare indicators through its diversified interventions. The approach and the strategy so followed by both the projects had achieved the laid down **broad objectives (a) Improvement of Maternal and Child health ; (b) Reduction in fertility.** The achievements have greatly been appreciated by the World Bank and other independent evaluating agencies. The impact of the performances while comparing with the baseline survey data are summarised below for both the projects viz. IPP-VIII & CUDP-III:-

**A. 1. Impact in terms of indicators (IPP-VIII, Kolkata) :-**

- i) Substantial (60.0 %) **increase in Couple Protection Rate from 45% to 72%**
- ii) Substantial (25.1%) **reduction in Crude Birth Rate from 19.63 to 14.7**
- iii) Perceptible (32.1%) **reduction in Crude Death Rate from 5.91 to 4.0**
- iv) Substantial (59.2%) **decrease in Infant Mortality Rate from 55.58 to 22.7.**
- v) High (94.3%) **reduction in Maternal Mortality Rate from 4.56 to 0.3 .**
- vi) Substantial (39.8%) **increase in Child Immunisation Coverage from 68.4% to 95.6 % .**
- vii) Perceptible (27.9%) **increase in Immunisation Coverage of pregnant mothers from 76 5% to 97.2%**
- viii) Maximum (76.6%)**increase in Institutional deliveries from 53.9%to 95.2%.**
- ix) High (47.5%) **Contraceptive prevalence among couples having less than 2 children.**
- x) **High (86.3%) percentage of F.P. acceptors belong to O.P. users.**
- xi) High (93.5%) of **Pregnant women are having 3 antenatal check-ups.**

**A. 2. Impact in terms of indicators (CUDP-III) :-**

- i) Substantial **increase in CPR from 34% to 56 %(1991-92)and 70.73%(2000-01)**
- ii) **Reduction in CBR from 23.26 to 12.52( 1991-92) and 8.96 ( 2000-01)**
- iii)**Reduction in CDR from 4.78 to 4.40 (1991-92) and 3.18 (2000-01)**
- iv) **Reduction in IMR from 96.15 to 42.69(1991-92) and 29.95 (2000-01)**
- v) **Reduction in MMR from 11.75 to 1.94 (1991-92) and 0.31 (2000-01)**
- vi) **Increased in Child Immunisation coverage from 19% to 81.61%(1991-92) and 98.6% (2000-01)**
- vii)**Perceptible increase in Immunisation coverage of pregnant mothers from 37.75% to 89.30% (1991-92) and 97.74%(2000-01)**
- viii) Maximum in **Institutional deliveries 73.86%(1991-92)and 91.70%(2000-01)**

## **B. Impact as observed and assessed (A shift towards better attitude, behaviour and practice)**

- i) **Drop-out rate** in Child immunisation has **heavily decreased** – Parents themselves get their children immunised attending the Immunisation Clinics at their own in right age and interval.
- ii) **Elderly members** of the families accompany the antenatal mothers and the child for the services at the different clinics. It indicates a **shift** from the attitude and behaviour along with the customs of the elderly women of the families.
- iii) The **gender biasness** on immunisation coverage of the children has been **nullified**. The immunisation coverage of **male and girl child are equal**. It indicates that the parents are conscious to give due importance for the **protection of the girl child also**.
- iv) **Greater acceptance** of fertility regulating methods ( both spacing and permanent) with lesser number of children is a feature of behavioural change as an impact of the intense IEC inputs along with availability of services at the door steps within the easy reach and convenience.
- v) Creation of New Maternity Homes coupled with a **change in attitude** towards Institutional delivery resulted in **maximum Institutional delivery** having an impact indicates an urge for safe delivery. It resulted in heavy **reduction of Maternal mortality** and also played an important role in **reduction of Neonatal morbidity and mortality**.
- vi) **Enhanced male participation** for the health care of the Family members.
- vii) The intervention through **Reproductive Health Education** to the **adolescent girls** shows a **downward trend** towards marriage at an early age.
- viii) A **sharp rise in early registration** of pregnant mothers, **complete antenatal check-ups** along with optimum **utilisation of the service centre**.
- ix) **Lesser morbidity and mortality** due to diarrhoeal diseases and acute respiratory infection of the under 5 s' due to improvement of environment, early detection and appropriate management of cases at Home, Subcentres and higher referral Institutions.
- x) Beneficiaries' **respond and participate** to a maximum in all National Health programmes viz., Tuberculosis control, Leprosy elimination and Polio eradication programme launched by the Govt. agencies

The **assessed reasons** for such remarkable impact is summarised as follows :-

### **A.**

1. **Enhanced access** to information and door steps service facilities to increase the awareness and in **changing the health seeking behaviour** and **greater utilisation** of health facilities.
2. **Enhanced participation** of slum community particularly women.
3. **Accepting the small family norms** and **sharp reduction of unmet needs** for fertility regulating methods.
4. **Reduction** of communicable diseases.
5. Honorary health workers emerged as **natural leaders** and **strong mobiliser** of slum community.
6. **Greater awareness** in environmental health including slum infrastructure improvement , livelihood, education and income generation activities.
7. Beneficiaries **imbibed the sense of 'own-ness'** of the activities of the programme leading to sustainable impact.
8. Encouraging participation of the beneficiaries on the **income generation** through Vocational training.



9. Generation of resources through collection of fees for services helped in development of quality services including its sustainability.
10. Constitution of **committee with the local bodies & the beneficiaries** at all level of programme activities helped in constant monitoring and improvement of services for client's satisfaction.
11. A **strong referral system** particularly in Obstretical and Neonatal emergency within a reasonable distance has created a good acceptability of the services – resulting in enhancement of Client's satisfaction.
12. The **provision** of necessary equipment, drugs and investigational facilities have also greatly **satisfied the service providers** to impart a quality of services as per expectation of the beneficiaries.

#### **B. Implementors role for the impact**

1. The **policy environment and strong political will** irrespective of the political affiliation.
2. **Efficient project management** at different levels of health infrastructures.
3. **Strong supervision and monitoring** at the Municipality level.
4. **Dynamic leadership** qualities of the Chairpersons.
5. **Decision making role of women** is an important contributing factor in management of the project activities.

#### **Community participation – its role in making the project a success.**

The foregoing paras will indicate that without an intense community participation a decentralised community oriented project can't be implemented by policies and strategies adopted at the top. The success of the programme **depended heavily** on the participation of the community at different levels in different manner as indicated below:-

1. The massive health infrastructures starting from Subcentres to HAU's and ESOPDs, Maternity homes, Regional Diagnostic Centres **could not be established if** the lands/ spaces and the accommodations were not contributed by the community. Even the Local clubs have extended their co-operation in allowing to use their rooms to provide services at a Subcentre.
2. The **representatives of the community** forming the local municipal bodies participate in **micro-planning, supervision, monitoring of the activities** of the on going programmes through a number of committees. The committees with the representatives of Councillors, NGOs, beneficiaries are functioning at different levels of project activities. Important committees are **Block level Committee, Ward Committee, Co-ordination committee and the Steering Committee**. The **Steering Committee** with Chairpersons of few municipalities are entrusted to examine the plans and policies going to be undertaken under the Projects. Their views are **mostly reflected** in framing the policies to make it need based. This has caused enhancement of acceptability of the interventions and implementing the strategies with **least hindrance** encountered in different local bodies which are run by the **Board of councillors** having different political affiliation.

3. Private Public Partnership – The diverse health infrastructures are **manned by local professionals** viz., General practitioners, Specialists in different disciplines and systems. The Part time Medical Officers and the Specialists manning the ESOPDs, Maternity Homes and Regional Diagnostic Centres on a token honorarium are contributing largely to keep the health infrastructures **functional with quality of services at a lesser cost.**
4. The services are of quality in nature and accessible as such the community/ beneficiaries are **not averse** to register their names in lieu of Rs. 2/- monthly for each as a beneficiary and also Rs. 5/- as registration fees for the Specialised services in ESOPDs. Moreover, they have **accepted greatly the services** from the different Maternity homes/ Regional Diagnostic Centres where services are being rendered against a **subsidised rate** in contrast to non-beneficiaries.
5. The quality of services so provided at door steps and attendance in emergency situations at **odd hours of the day** have resulted in acceptability of the programme. The **crossed subsidised rate** which has greatly been accepted by the community helps the local bodies as an **income generation avenue.** The income so generated **will help** the local bodies to become **self reliant** on resources for sustenance of the project activities for an **effective & quality of services.**

**Conclusion :-** The impact so resulted with community participation following a tested model of IPP-VIII, Kolkata coupled with inclusion of some innovative interventions made the project a success and replicable to other similar community projects. The IPP-VIII programmes in extended cities though implemented lately made a commendable progress among the beneficiaries. The Govt. of West Bengal in the Deptt. of Municipal Affairs in consideration of success of the project activities have been pleased to undertake the responsibilities of post project operation/ maintenance.

'X' - what is the real status?  
Have we taken over?  
OR, we are running the schemes  
through KMDA?  
Jg  
28/12

(Family Welfare.doc)