Detailed breakdown of Project Cost

1. Major cost breakdown of the Project

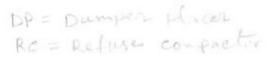
S.NO.	Cost to Private Developer	Cost to Government
1.	Upfront Capital & Operational cost of processing plant	Capital cost for primary transportation
2.	Upfront Capital & Operational cost for Sanitary Landfill	Cost of reclamation of existing dumpsites
3.	Upfront Capital & Operational cost for secondary transportation	Tipping fee for secondary transportation, Processing and disposal to be arrived through bidding process

2. Cost Breakdown for developer

2.1. Capital Cost of secondary collection & transportation

ULB	Total cost of DP @ 1500000	Total cost of RC @ 3600000	Total cost of bins @ 85000	Total cost
Dum Dum	3000000	7200000	5270000	15470000
Kamarhati	4500000	14400000	9010000	27910000
New Barrackpore	3000000	3600000	2210000	8810000
Barranagar	4500000	10800000	4165000	19465000
South Dum Dum	1500000	28800000	18105000	48405000
North Dum Dum	1500000	14400000	7395000	23295000
Total Cost (cr)	1.8	7.92	4.61	14.33

Vehicle costs have been taken from Government E-market place website. https://gem.gov.in/





2.2 Operational Cost of secondary collection & transportation

ULB	Fuel cost (INR)	Manpower Cost (INR)	Maintenance cost (INR)
Dum Dum	60480	1020114	510000
Kamarhati	60480	1813536	945000
New Barrackpore	90720	793422	330000
Barranagar	90720	1586844	765000
South Dum Dum	233280	2266920	1515000
North Dum Dum	97200	1246806	795000
	Total Cost (cr)	1	2.12

- Salary of Manpower have been taken from the Minimum Wages notified for skilled (driver) and semi-skilled (helper) by the Office of the Labour Commissioner, Government of West Bengal
- Maintenance cost have been assumed to be 5% of the Capital cost for vehicles

1. Minimum Rates of Wage



Government of West Bengal
Office of the Labour Commissioner, Statistics Section,
6, Church Lane, 3rd floor, Kolkata - 700 001.

No 202 720/Stat/2RW/46/2016/LCS/JLC

Dated: 18.06.2019

CIRCULAR

The Government of West Bengal in the Labour Department has fixed minimum rates of wages in the employment of Automobile Engineering Repairing Workshop & Garages in the State of West Bengal as per notification number Labr/640/(Law)/MW/2W-32/13 Dated 29.12.2016, as published in the Kolkata Gazette Extraordinary dt. 30.12.2016

a) Now, with reference to the said notification, the following shall be the minimum rates of wages in the said employment for the period from 1° July, 2019 to 31° December, 2019.

Monthly Minimum Rates of Wages			
Zone A	Zone B		
Rs 8177 00	Rs. 7176 00		
Rs 8996 00	Rs 7891 00		
R v 9895 00	Rs 8681 00		
R5 10884 00	Rs 9551 00		
	Zone A Rs 8177 00 Rs 8996 00 Rs 9895 00		

- (b) Implementing areas. Zone "A"=() Areas under Monicipal Corporations, Municipalities, notified Areas Authorities, Development Authorities, Thermal Power Plants Areas including Industrial Lownship Areas.
 - Zone 'B'=Rest of the West Bengal
- (c.) The classification of employees in the above employment is as follows:



2.3 Cost of setting up processing plant

Plant details	Capital Cost (cr)	Contingency @ 5% (cr)	Total cost (cr)
100 TPD Biomethanation Plant at Pramodnagar	18	.9	18.9
450 TPD compost + RDF plant at Pramodnagar	29.2	1.46	30.66
180 TPD compost + RDF at Kamarhati	13.5	0.68	14.18
To	tal Cost		63.74

• The capital costs have been arrived on the basis on CPHEEO manual and in discussion with private developers currently operating processing plants in India

2. Capital Cost of processing plant, CPHEEO manual

Table 1.18: Indicative Criteria for Selection of Appropriate Technology or Combination of Technologies [contd.]

CRITERIA	COMPOSTING	VERMICULTURE	BIOMETHANATION	ROF	INCINERATION	SYSTEM (COM- POSTING + RDF)	SANITARY
FINANCIAL C	RITERIA		He will be the second			The state of the state of	
Indicative Capital Investment ²⁷	Typically 15-20 Cr for 500 TPD plant	1 Cr. per 20 TPD	Typically 75-80 Cr for 500 TPO plant	Typically 17-20 Cr for 500 TPD plant	Very high capital, operating and maintenance costs. 15 Cr per MW power production	Typically 25-30 Cr for 500 TPD plantl without a mechanical Hot Air Generator iHAGI for dry- ing However, moisture can be reduced by bio- drying with much less cost but slightly reduced	High
Market for product/ By- Product	Quality compost compliant with FCO 2013 has a good market. IPNM Task Force Ivetted by Supreme Court, 1 Sep 2006) has recommended co-marketing of 3-4 bags of compost with 6-7 bags of inorganic fertiliser.	Good market poten- tial in Urban and Rural areas. However it is not adequately expiored for bulk marketing.	So far, there is no appropriate system for pricing brogas. The system of pricing according to kerosene equivalent puts biogas at a disadvantage. At present, there is lot of interest in conversion of brogas into automotive fuel by stripping CO ₂ . In this case, equivalent pricing with power/CNG again puts biogas at a disadvantage because of scale of economy.	Good market potential for RDF. In small cities, RDF plants only become feeders of RDF to large RDF based power plants and cement plants.	Good potential of energy generation if power purchase agreements are made reflecting true cost of pro- duction including O&M costs	efficiency. Quality compost compliant with FCO 2009 has a good market. Good market po- tential for RDF. In small cities, RDF plants only become leeders of ROF to large RDF based power plants and cement plants.	No potential, since it is stipulated by the SWM Rules that only inert wastes are to be disposed in landfills

17 Taran No. SEC Many Resignmen (2012), Januaria Natus, Manara Listan Resignmen Government Product High Personal Commission (2014) (Natural Resignment Commission (2014) (Natural Resign



2.4 Operational Cost of Processing Plants

Description	Operational Cost 1st year (cr	
O & M for Compost + RDF plants in Pramod nagar and Kamarhati	2.63	
O & M for Bio-methanation plant in Kamarhati	1.46	

- Cost of processing has been assumed to be Rs. 2500/Ton in accordance with the 34th Standing Committee report of Ministry of Chemicals and Fertilizers titled "IMPLEMENTATION OF POLICY ON PROMOTION OF CITY COMPOST".
- Repair & Maintenance cost have been assumed to be 5% of capex after first year of operation
- Inflation on O & M expenses and general inflation have been assumed to be 5% per annum



"At present, no direct incentive/subsidy on compost is being provided to farmers. However, subsidy of Rs 1500/- per MT is provided to the marketing entities on sale of the City Compost which would be passed on to the farmers in terms of reduced MRP."

- 2.6 The Committee were informed during their study visit to Gangtok on 04.11.2016 that farmers of the North-East region are reluctant to use City Compost in their field as it is not cost effective vis-a-vis chemical fertilizers due to the fact that 5-6 times of city compost is required in order to get the comparable results with chemical fertilizers. In addition to this the cost is further escalated due to the increased cost of collections of garbage from the hilly and difficult areas like Gangtok.
- 2.7 When the Members of the Committee in its meeting held on 06.01.2017 sought to know whether farmers are ready to use compost, the CMD of RCF submitted the following during the oral evidence as under:
 - "... that farmers have not accepted city compost as a fertilizer. It is more of a soil conditioner one can see immediate benefits of using urea but in case of city compost, the impact on the soil would be visible only after the continuous use for 2 to 3 years. The price of urea per bag is about Rs.280 whereas, a bag of city compost is available at about Rs.200. At this price city compost will never be able to compete with fertilizers. I believe that difference of Rs.50-Rs.60 will not be able to attract the farmers to purchase it. The last two seasons due to lack of availability of urea we could sell city compost along with the urea. However, since the increase of availability of urea, the selling of city compost has become difficult. There is also the problem of storage as in case it is not sold, after some time its starts emitting foul smell."
- 2.8 When asked by the Committee as to whether the Department has been working out methods to reduce the price of compost to make it more attractive for the farmers to use, the officials of the Department of Fertilizers during the oral evidence in the meeting held on 06.01.2017 submitted the following to the Committee:

"that as far as pricing of city compost is concerned fertilizers companies are purchasing city compost from the city compost producer at Rs.2500 per tonn. After that bagging and transportation is done. Thereafter, company profit margin and the dealer profit margin are added and over that we shall provide subsidy of Rs.1500. If we have to reduce the price further we would bring the new scheme wherein compost producer can sell loose city compost at their plant end. If city compost is sold loose, the production cost comes to Rs.2500 and if the subsidy of Rs.1500 per tonn is also provided then the city compost shall be available at Rs.1000 to the farmers, which come to Rs.50 per bag to the farmers. In a way this will be able to make city compost attractive to the farmers."



2.5 Capital Cost for Sanitary Landfill

Calculation of land required for landfill

Year	Projected MSW (Tones/yr)	Rejects @ 20% (Tones/yr)	Density (kg/m³)	Height assumed (m)	Area required /yr(m²)	Unit cost (INR/m²)	Total Cost (INR/cr)
2022	1,98,925	39,785	800	10	4973.15	2500	1.24
-	-	-	-	-	-	-	-
-	-	-	-	-	2	-	-
2042	2,82,875	56,575	800	10	7070.57	2500	1.76
	Total cost including 5% contingency						

2.6 Operational Cost for Sanitary Landfill

Description	Operational Cost 1st year (cr)		
Operational cost for disposal of inert/rejects from Pramod nagar to SLF	1.18		
Operational cost for disposal of inert/rejects from Kamarhati to SLF	0.50		

- Distance between plant to SLF has been assumed to be 35 km as per discussion with SUDA
- Capital Cost for SLF have been taken to be INR 2500/m² in accordance with quotes received from private developers
- O & M of SLF have been assumed to be Rs. 150/Ton of waste rejected
- General Inflation have been assumed to be 5%

The Estimated Project cost = Capital Cost to Private developer = 63.74 + 35.07 + 14.33 # 113.14

3. Breakup of Capital cost to Government

3.1 Capital Cost for Primary collection & Transportation

Cluster 1 Primary Collection and Transportation Cost

Description	Quantity	nit Cost NR)	Total Cost (INR Crore)
THE RESERVE AND ADDRESS OF THE PARTY OF THE			



Primary Collection			
Dum Dum			
Tricycles	21	25,000	525000.00
Light commercial vehicles with hydraulic tipping containers	50	6,17,000	30850000.00
Baranagar			
Tricycles	23	25,000	575000.00
Light commercial vehicles with hydraulic tipping containers	81	6,17,000	49977000.00
New Barrackpore	TO ALLEA		
Tricycles	4	25,000	100000.00
Light commercial vehicles with hydraulic tipping containers	29	6,17,000	17893000.00
South Dum Dum			
Tricycles	0	25,000	0.00
Light commercial vehicles with hydraulic tipping containers	131	6,17,000	80827000.00
North Dum Dum			STERNING TO
Tricycles	0	25,000	0.0
Light commercial vehicles with hydraulic tipping containers	90	6,17,000	55530000.0
Kamarahati			
Tricycles	127	25,000	3175000.0
Light commercial vehicles with hydraulic tipping containers	98	6,17,000	60466000.0
Total Cost			299918000.0
Total Cost in Crores			29.9

3.2 Cost of Reclamation of Existing Dumpsites

Description	Volume of waste (cum)	Density (kg/m³)	Weight (Tones)	Unit Cost (per Ton)	Total cost in cr
Pramodnagar	6,66,716	900	600044	750	45.00
Kamarhati	1,46,800	900	132120	750	9.91
	Tota	al Cost			54.91



Reclamations and of 750 per Tombas been arrived based on CPCB guidelines for reclamations to an experience of

4. Cost of reclamation of legacy waste, CPCB guideline

5.0 Costs:

Operation & Maintenance Cost for Bio-remediation and Bio-mining:

Operational Expenditure of the project would depend on the size of dumpsite. The onsite bioremediation cum biomining cost ranges between Rs 400 to 700 per cubic meter, irrespective of capital cost. The case by case cost of moving screened fractions offsite will be extra and variable, depending on distance to farmers, cement plants etc.

Case Studies:

Clearing of large dumps has been effectively done since at least 1998, at over 20 documented sites and perhaps other informally undocumented ones. Sites have been effectively reused for waste disposal or for parks and sports grounds and open maidans for periodic events.

There are at most five capped dumps to date in India, all with problems. Pune capped its old waste to create an impervious base for windrow composting, but instead dumped more waste which is now a stinking hill above it. Landfill gas leakage at Malad (Mumbai) and unsuccessful gas capture at Gorai (Mumbai) and Bagalur (Bangalore) have been described above. Case studies such as capping of legacy waste at Jawaharnagar in Hyderabad reveal issues of cost over-runs. The dump contains 12 million tons of the city's waste accumulated till 2012. Every monsoon, leachate from the legacy dump seeps into the ground and pollutes the lakes around the site.

Leachate ponds to store the liquid have been of no use as they overflow during rains. Capping normally means laying of a thick soil cover over a cover of HDPE (High Density



Total cost to Government

Cost of primary collection & Transportation + Cost of Reclamation = 29.99 + 54.91 = 84.90 crores

Tipping Fee

Tipping fee (Secondary collection transportation, Processing and disposal of waste) have been estimated to be 1250/Ton of waste with a 3% yearly inflation on revenue

Assumptions for calculation of Tipping fee

Description	Assumption
Capacity Utilisation for processing	85%
Project Completion Time	2 years
Waste to RDF conversion	30%
Waste to compost	15%
Recyclables	4%
Debt/Equity	70/30
Interest Rate	11.5%
Equity IRR	(16%)





NOTE SHEET



The Transaction Advisor Ernst & Young has submitted the following three documents as per their deliverables vide e-mail date 26.07.2019(Flag-E):

- 1. Request for proposal for selection of developer for Bio-remediation of Legacy Waste and Setting up Processing and Disposal facility of Municipal Solid Waste for Cluster-1 ULBs i.e. of Promodnagar Cluster.(Flag-B)
- 2. Concession agreement.(Flag-C)
- 3. List of prospective bidders .(Flag-D)
- 4. Final Technical Feasibility Report for the assignment "Assisting the State Government for planning of scientific Solid Waste Management through cluster approach and bid process management for selection of developers and operators for cluster-1 ULBs.(Flag-A)

Placed for kind information and approval.

(Sujay Mitra)

Chief Manager - Planning & Monitoring

My kindly be approved.

26.07.19.

Note hove. Draft- RFP and CA may be sent to Finance Depth for neuramy approval.

Dated 2. 2:07:19

File NoSUDA - 346/2019

File No.: SUDA-366/2019

File Name: SWM-Transaction Advisor. E&Y-Cluster-1

Notes above

The proposal at n.s.p.11 relates to submission of Draft RFP and Concession Agreement, prepared by the Transaction Advisor M/S Earnst & Young for selection of PPP partner for "Bio-remediation of Legacy Waste and setting-up of processing and disposal facility MSW (Cluster-1- Dum Dum, South Dum Dum, North Dum Dum, Baranagar, Kamarhati and New Barrackpore Municipalities)", to Finance Department for necessary approval. Prior to approval of the draft RFP and Concession Agreement necessary approval of the project is required.

In terms of G.O. No. 5266-F(H) dated 21.06.2012 read with G.O. No.5811-F(H) dated 06.07.2012, the Administrative Department has to place the project to be developed in PPP mode along-with pre-feasibility report to the Empowered Committee of Secretaries (ECOS) through PPP Cell of Finance Department for approval by the ECOS.

In pursuance of the above-mentioned G.O.s, the proposal may be referred to, PPP Ceil of the Finance Department through Group-R of F.D. for approval of the project by the ECOS.

(Kishore Sengupta) 01/08 Financial Advisor

UD & MA Department

Principal Secretary, U.D & M.A. Department

Management of Municipal Solid Waste (MSW) has become a major area of concern in the state. It is seen that almost all ULBs are unable to process MSW in the required manner in the absence of necessary technical competence and experience.

Teams from SUDA and ULBs have been sent to different cities around the country to see for themselves the model employed by them to comply with the provisions of the SWM Rules 2016. Based on their experience, it was felt that an activity of such complexity can be effectively carried out only by experienced agencies having the requisite technical capacity, experience and financial strength. In view of this, we have adopted a comprehensive plan to address the problem keeping in view the experience in other cities in India [Copy of note placed at Flag 'F'].

Accordingly, Transaction Advisors were engaged after obtaining limited bids from amongst consultants approved by the Finance Department and they have been allotted different clusters for carrying out necessary studies. Earnst & Young has come up with Technical Feasibility Report [Flag 'A'], Request for proposal Document [Flag 'B'] and Concession Agreement [Flag 'C'] for management of solid waste covering seven municipalities.

This proposal is first RfP in the series covering the Pramodnagar site for management of solid waste pertaining to the municipalities of Dumdum, North Dumdum, South Dumdum, Baranagar, Kamarhati, New Barrackpore and Panihati.

The proposal involves the selection of an agency for bio-remediation of legacy waste accumulated at Pramodnagar site and setting up processing and disposal facility at the Pramodnagar site following bio-remediation.

The essential components of the proposed project are:

- 1. Bio-remediation of legacy waste at Pramodnagar and Kamarhati sites with an estimated volume of 6.6 lakh cubic metre.
- 2. Setting up of compost and RDF facility at Pramodnagar with a capacity of 569 TPD and Bio-methanation plant of capacity 50 TPD.
- 3. A compost and RDF facility at Kamarhati for solid waste from Kamarhati and New Barrackpore Municipality with a capacity of 155 TPD.
- 4. Sanitary landfill facility for both plants at Pramodnagar and Panihati.

The Finance Department may approve the project in a PPP mode. Since the National Green Tribunal (NGT) is monitoring the implementation of the SWM Rules, 2016 on a regular basis and have set very strict timelines for implementation [order of NGT, Flat 'G', dated 2nd April, 2019]. It is requested that approval be provided early. In view of the very tight timelines, if Finance Department requires clarifications, the undersigned may be called for consultation.

Development

ACS Finance Deptt.

Subrata Gypta Principal Secretary, UD&MA

ha



Workflow Based File Tracking System Government of West Bengal Finance - Group T

File No : SUDA-366/2019

Subject: SWM-Transaction Advisor E&Y-Cluster-1

Department: Urban Development

We may have no objection for implementing the project under proposed PPP mode. Dept may proceed with the Draft RFP, Concession Agreement and Technical Feasibility Report, subject to consideration of following points:

- 1. As per clause 1.4.4 Pg no 12 of RfP, Bid Security to be submitted in the form of bank draft. Performance Bank Guarantee form Annexure E may suitably be rectified.
- 2. In the Financial Bid, Pg 67 of RfP, bid format may state whether the rate quoted is inclusive of GST and other taxes, if any. It may be stated whether the rate quoted shall be valid for the entire period of Concession period or not.
- 3. In the RfP clause 1.3(3) Pg 12, it has been proposed that the formation of SPV to execute concession Agreement and implement the project on behalf of the Consortium. Whereas under clause 2.2.3 Pg 23 it has been proposed that Concession Agreement is to be signed by the Lead Member and other member as the confirming party. Both the said clauses may be aligned in line with first clause.
- 4. In Clause 2.2.2.2 (1) Pg 22, net worth during last 5 financial years are under consideration but under Clause 2.2.5 Pg 25 annual reports for last 3 financial years have been sought. The assessment may be based on last 5 financial year s net worth.
- In pg 47 clause 3 1.6 Test of Responsiveness, Appendix B (General Information.) Income tax clearance certificate for last 3 years and GST Registration Certificate to be included.
- Appendix IV Pg 68, may be renamed as Letter of Declaration based on the content of same.
- 7. In Clause 1.4.4 Pg no. 12, requires submission of a Performance Bank guarantee but under Clause-2.10.8 Pg. 31, the document has been excluded.
- 8. In clause 2.2.2.2 (5) Pg 22, to make Evaluation process less subjective attribute-wise marking system may be preferred.

9 The textual inconsistency may also be considered given in the annexure hereto.

UO NO : Group T/2019-2020/0470

LO Date: 20/08/2019

Sd/-

Finance Minister

19/08/2019

Jos MA Deptt.

Sdehowdhury
21.08.19

SO (FD)

Let. Director, SUDA

22/VIII/2019

FI. do needful.

26.08.19.

Generated On: 20/08/2019

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<NIC-W8SC>



Ernst & Young LLP 3rd & 6th Floor, World Mark 1, IGI Airport Hospitality District Aerocity, New Delhi 110037, India

Tel: +91 11 6671 8000

Fax: +91 11 6671 9999 ey.com

To,

Director

Date: 24.12.2019

State Urban Development Agency. ILGUS Bhawan, HC Block,

Sector-III, Bidhannagar

Kolkata-700106

Subject: SWM- Transaction Advisor E&Y cluster-1, Clarification for the comments

from Finance, Government of West Bengal

Reference File No: SUDA-366/2019

Respected Madam,

As per the above reference, we hereby submit our clarifications on the points mentioned

from the finance department. Request you to review and ac

Si. No	Point to be considered	
1	As pos cloure 1.4.4 Dear	EY's Comment
1.4.6	As per clause 1 4.4 Page number 12 of RFP, Bid Security to be submitted in the form of bank draft Performance Bank Guarantee Form Annexure E suitably be rectified	Shall be considered and Bank Guarantee Format will be rectified
2	In the financial Bid, pg 67 of RFP, bid format may state whether the rate quoted is inclusive of GST and other taxes, if any. It may be stated whether rate quoted shall be valid for the entire period of concession period or not	Rate quoted shall be exclusive of GST and other applicable taxes. The rate quoted shall be valid for the next 180 days from the bid due date. Also, year on year escalation of 3% on the previous year's tipping fee has been provided.
3	In the RFP clause 1.3(3) Pg. 12, it has been proposed that the formation of SPV to execute concession Agreement and implement the project on behalf of the Consortium whereas under clause 2.23 Pg. 23 it has been proposed that Concession Agreement is to be signed by the Lead Member and other member as the confirmation party. Both the said clauses may be aligned in line with the first clause	The selected bidder shall be required to form a SPV which shall sign the concession agreement. Necessary changes shall be made in the RFP.
4	In clause 2.2.2.2 (1) Pg 22, net worth T during last 5 financial years are under a consideration but under clause 2.2.5 lapg 25 annual reports for last 3 financial at	udited/certified financial statements of the

	assessment may be based on last 5 financial years' net worth	
5	In page 47 clause 3.1.6 Test of responsiveness. Appendix B (General information) income tax clearance certificate for last 3 years and GST Registration Certificate to be included	GST registration certificate shall be asked from the bidder and annual audited/certified financial statements of last five financial years will be collected.
6	Appendix IV, page 68 may be renamed as Letter of Declaration based on the content of the same	Noted and shall be modified accordingly
7	In clause 1.4.4, Page 12 requires submission of a performance Bank Guarantee but under Clause 2.10.8 Page 31, the document has been excluded	Performance Bank Guarantee is asked from the selected bidder and thereby will form part of the draft concession agreement and format for Performance Bank Guarantee will be incorporated
8	In clause 2.2.2.2(5) page 22. To make Evaluation process less subjective attribute wise marking system may be preferred	Noted and the updated evaluation criterion is attached on next page for reference
9	The textual inconsistency may also be considered given in the annexure hereto	Noted and have been incorporated in the final version

ï.

S. No.	Qualification Criteria	Max	x. Marks	
			Maximum Marks: 30	
1.	Minimum. Average Net worth of 25% of the Estimated Project Cost1 during the last three (3) financial years	Sr. No	Minimum net worth during last 3 financial years	Total Marks
	preceding the Bid Due Date.		Equal to or more than 25% of the Estimated Project Cost	30
			Maximum Marks: 30	
	Experience of successful operation of	S. No.	Min 1 year of successful operations in solid waste management projects and landfill operations	Total Mark s
2.	Processing and disposal facility of MSW in India or abroad in last 10 years.		One project of 60% of the total Estimated Plant Capacity ² (TPD)	
		1	OR Two projects of 40% of the total Estimated Plant Capacity (TPD)	30
		S. No.	Min Quantity of waste bioremediated in the past years	Total Marks
3	Experience of successful Bio- remediation/reclamation operations		One project of Bioremediation/Reclamatio n of 60% of the Estimated processing capacity per day (TPD) ³	
	in India in last 10 years	îi	One project of Bioremediation/Reclamatio n with total quantity of waste remediated/reclaimed as 60% of the total estimated legacy waste	10
4	Remediation plan with processing & disposal method and timeline of remediation		Maximum Marks: 10	

To be calculated based on the revised Estimated Plant Capacity
 To be calculated based on the actual population of the ULBs and the decadal population growth rate
 Total reclamation quantity per day estimated based on reclamation of the Total Legacy waste in two and half years

No.	Qualification Criteria	Max. Marks
vite	*The approach for Bio remediation shall be in accordance with the description provided in Annexure J.	
5.	Approach & Methodology (to be submitted along with Technical Proposal) (It should include the project implementation plan, technology for processing plant, design of SLF and respective timelines of the project.) *The approach should highlight the schedule of the entire project i.e. all parallel and non-parallel activities.	Maximum Marks: 20 (Evaluation will be based on the quality of submission)
	Total	100

Yours faithfully,

Abhaya Krishna Agarwal Partner – Infrastructure and PPP, Government & Transaction Advisory Services Ernst and Young LLP, India,

Email: abhaya.agarwal@in.ey.com;

Mobile: 9871 693 342



No. 1/31/2015-SBM Government of India Ministry of Urban Development

Nirman Bhawan, New Delhi Dated the 27th April, 2017

To

The Pay & Accounts Officer (Sectt.) Ministry of Urban Development New Delhi-110011

Subject: - Release of 1st installment to Govt. of West Bengal in respect of Solid Waste Management Projects under Swachh Bharat Mission during 2017-18 - reg.

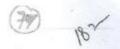
Sir,

I am directed to convey the sanction of competent authority for release of Rs. 53,44,00,000/- (Rupees Fifty three crore and forty four lakh only) to Govt. of West Bengal towards release of 50% of 35% VGF as 1st installment for Solid Waste Management Project under Swachh Bharat Mission (Urban) during 2017-18. Details are as under:-

(Rs. in Crore) SI. Project 35% 1st **Name of Projects** No. Cost VGF Installment Dum Dum, North Dum Dum, South Dum Dum and 1. 55.73 19.51 9.755 Baranagar Municipalities (Phase-I) 2. 32.32 11.31 5.655 Habra and Ashoknagar-Kalyangarh Municipalities 2.255 4.51 Jalpaiguri Municipality 12,88 6.42 3.210 4. Krishnanagar Municipality 18.33 5. Santipur Municipality 18.19 6.37 3.185 5.24 Nabadwip Municipality 14.98 2.620 6. Bhatpara Municipality 41.82 14.64 7.320 7. 14.07 7.035 40.21 8. Naihati Municipality 9. Integrated Solid Waste Management of Kolkata MC 152.83 53.49 26.745 Asansol Municipal Corporation 34.40 12.04 6.020 10. 421.69 147.60 73.800 Total (-) 20.360 Unspent balance 53.440 4 Net amount

- 2. The sanction will be regulated in accordance with the provisions of GFR, 2017.
- 3. The expenditure is debitable to Major Head **3601**-(Grants-in-Aid to State Govts.)-**06**-(Centrally Sponsored Schemes)-**101**-(Central Assistance/Share)-**22**-(Swachh Bharat Mission)-**03**-Project Fund-**35**-Grants for creation of Capital Assets under **Demand No. 97** for the year **2017-18** of the Ministry of Urban Development.
- 4. The amount will be credited to the State Government's account to RBI as per procedure laid down by Ministry of Finance, Department of Expenditure vide O.M. No. F-II (45/76/SC) dated 22.02.1977.
- 5. In addition to the entire Scheme being governed by the Guidelines of the Swachh Bharat Mission (SBM) which is available at www.moud.gov.in and following the same while releasing funds to the beneficiaries/ULBs, the release of funds for the Solid Waste Management will be restricted to and governed by the guidelines given in paragraph 7 of the SBM guidelines.
- 6. Entry has been made at SI. No. 8 of Grant-in-aid Register for the year 2017-18.
- 7. No U.C. is pending for this project from Govt. of West Bengal.





Government of West Bengal Department of Urban Development & Municipal Affairs Poura Prashasan Bhavan, DD-I, Sector-I, Salt Lake City, Kolkata – 700 064

No.297 /MA/C-10/1G-1/2015 Pt.

Dated, Kolkata, the 5th day of April, 2017

From: Joint Secretary to the Government of West Bengal

To: The Director,

State Urban Development Agency,

ILGUS Bhavan, Block HA, Sector III, Salt Lake

Kolkata 700 106

Sub: Administrative Approval for Implementation of Integrated Solid Waste Management Project Sir.

With reference to above, I am directed to inform you that in principal Administrative approval for the schemes as stated in Annexure – I are hereby accorded to take necessary steps for Implementation of Integrated Solid Waste Management Project in different ULBs; subject to strict observance of all relevant rules & regulations of the State Government issued time to time including e-tendering.

Necessary fund will released in due course as per availability of fund upon receipt of the copy of the e-tender notice, work order and certificate regarding e-tender/-procurement from concerned ULBs.

This letter is issued with the approval of appropriate authority of this Department

Enclo. As stated

Yours faithfully

Joint secretary to the Government of West Bengal



Enclosure of letter no.29 MA/C-10/1 G-1/2015 (Pt.)

dt.05.04.2017

ncluding ULB	Date of (F.D.	Total Estimated Cost (Rs. In lakh)	Central Share (Rs. In lakh)	State Share (Rs. In lakh)	ULB Share (Rs. in lakh)
Integrated Solid	(Gr'N') 3435 03.03.2017	5573.00	1950.66	3343.68	278 66
Municipality Integrated Solid Waste Management Project within Naihati	3395 01.03.2017	4021.00	1407.14	2412.23	201.63
Municipality Integrated Solid Waste Management Project Within	3472 07/03/2017	4182.0	1463.61	2509.a06	209.33
Bhatpara Municipality Integrated Solid Waste Management Project within	3925 23.03.2017	1819.14	636.699	1019.484	90.957
Santipur Municipality Integrated Solid Waste Management Project within Jalpaiguri	3927 23.03.2017	1288.15	450.85	772.89	64.41
Municipality Integrated Solid Waste Management Project in Nabadwip	3920 23.03.2017	1498.44	524.45	899.06	74.93
Municipality Integrated Solid Waste Management Project within Krishnagar	4011 27.03.2017	1833.81	641.83	1100.29	91.69
Municipality Integrated Solid Waste Management Project in Ashokenagar- Kalyangarh & Habra		3232.20	1131.27	1939.32	161.61
Municipality Integrated Solid Waste Management Project within Asansol Municipal Corporation	3926	3440.00	1179.00	•	

fore



রাজ্য নগর উন্নয়ন সংস্থা STATE URBAN DEVELOPMENT AGENCY



"ইলগাস ভবন", এইচ-সি ব্লক, সেক্টর-৩, বিধাননগর, কলকাতা-৭০০ ১০৬, পশ্চিমবল্ল "ILGUS BHAVAN", H-C Block, Sector - III, Bidhannagar, Kolkata - 700 106, West Bengal

ক্ৰমিক নং SUDA - 50/2016/2695

তারিখ 14-02-17

From

: Director, SUDA &

State Mission Director, MNB (U)

To

: The Chief Executive Officer,

Kolkata Metropolitan Development Authority

Sub: Initiating Tender Process for SWM Projects approved for KMA ULBs

Sir,

You are aware that the State High Powered Committee under Mission Nirmal Bangla (Urban) has approved the following three Projects on Solid Waste Management for six KMA ULBs in their 1st meeting held on 5th January 2017 at Nabanna. Out of total Project Costs, Government of India share and Mandatory State Share may be seen in the table below. For remaining amount mentioned in the table, the UD & MA Department has moved the Finance Department with the request to approve the proposal of ULB share and Additional State Share.

SI No.	Project of	Project Cost (in Rs. Crore)	Gol Share (in Rs. Crore)	State Share (in Rs. Crore)	Additional State Share (in Rs. Crore)	ULB share (in Rs. Crore)
1	Dum Dum, North Dum Dum, South Dum Dum & Baranagar (Cluster)	55.73	19.51	6.5	26.93	2.79
2	Bahatpara	41.82	14.64	4.88	20.21	2.09
3	Naihati	40.21	14.07	4.69	19.44	2.01

In anticipation of approval from Finance Department, I am directed to inform you to initiate the process of tendering for implementation of these SWM Projects involving the concerned ULBs.

Director, SUDA &
State Mission Director, MNB (U)

Copy forwarded for kind information to:

- 1. Chairman, Dum Dum Municipality
- 2. Chairman, North Dum Dum Municipality
- 3. Chairman, South Oum Dum Municipality
- 4. Chairperson, Baranagar Municipality
- 5. Chairman, Bhatpara Municipality
- 6. Chairman, Naihati Municipality
- 7. Sr. PA to the Secretary, UD & MA Department, GoWB

Director, SUDA &
State Mission Director, MNB (U)

Account Section: 2358 6408



রাজ্য নগর উন্নয়ন সংস্থা STATE URBAN DEVELOPMENT AGENCY



"ইলগাস ভবন", এইচ-সি ব্লক, সেক্টর-৩, বিধাননগর, কলকাতা-৭০০ ১০৬, পশ্চিমবঙ্গ "ILGUS BHAVAN", H-C Block, Sector - III, Bidhannagar, Kolkata - 700 106, West Bengal

क्मिक नर SVDA - 366/2019/8138

जातिक 27.12.2019

Minutes of the meeting held on 20th December, 2019 in the Conference Hall of Nagarayan Bhavan, Block -DF-8, Sector -I, Salt lake City, 6th Floor at 12:00PM.

Venue: Conference Hall, State Urban Development Department (SUDA), ILGUS Bhavan, Block -HC, Sector -III, Salt lake City, Kolkata-700064.

Participants:

- 1. Principal Secretary, UD&MA, GoWB
- 2. Director, SUDA, WB
- 3. Officials from SUDA
- 4. Chairman & officials from concern ULBs (List attached)
- 4. Officials from EY-LLP

The meeting aimed a presentation by E&Y, the Transaction Advisor, on the project profile of SWM cluster project-I and IV proposed to be developed covering the municipal areas of Dumdum, North Dumdum, South Dumdum, Baranagar, Kamarhati and New Barakpore under North 24 Pgs and Uttarpara-kotrang, Baidyabati, Rishra, konnagar, Sreerampur, Champdany, Bhadreshwar, Dankuni under Hooghly district respectively with subsequent discussion for finalizing the project structure where decisions of concerned ULBs were required.

Following the presentation made by the consultants of E&Y and threadbare discussions on certain pros and cons of the proposed project the decisions so far taken were as follows:

- In the proposed project under PPP model, the ULBs would be responsible for primary collection of waste (both dry and wet) from households in a segregated manner and transportation to secondary collection points.
- Private developer would be responsible for maintenance of secondary collection points, transportation of waste from secondary points to processing facility, processing and disposal of waste to Sanitary Landfill Site.

Account Section: 2358 6408





রাজ্য নগর উন্নয়ন সংস্থা STATE URBAN DEVELOPMENT AGENCY

"ইলগাস ভবন", এইচ-সি ব্লক, সেক্টর-৩, বিধাননগর, কলকাতা-৭০০ ১০৬, পশ্চিমবঙ্গ "ILGUS BHAVAN", H-C Block, Sector - III, Bidhannagar, Kolkata - 700 106, West Bengal

ক্রমিক নং	তারিখ
	- 11 07

- Private developer would be responsible for maintenance of secondary collection points, transportation of waste from secondary points to processing facility, processing and disposal of waste to Sanitary Landfill Site.
- In all the concerned municipalities the officials along with Micro Planner and TA would finalize route and manpower planning for primary collection and transportation and would physically demarcate the secondary collection points.
- A detailed survey for finalization of secondary collection points with specific area requirement would be taken up by the private developer in consultation with the ULB & Micro Planner after award of work.
- Since there are certain liquid waste management facilities within RWMC, Baidyabati which require repair and renovation, it was decided that KMDA would prepare a detailed estimate for such renovation work and do the needful for selection of viable agency for running these facilities. If required, necessary negotiation could be madeto provide access to other agency, whichwould be selected for providing O&M service of the digester for faecal sludge treatment facility at RWMC Baidyabati.
- A central facility for management of C & D waste needs to be considered in the scope of the private developer at the RWMC. TA would consider this subsequently.
- ULBs were advised to issue a notification enforcing segregated waste collection from household level.
- It was suggested to organise awareness training on waste segregation norms and related health hazards for conservancy workers engaged in daily collection of waste in municipalities. SUDA would provide expert organization for imparting that training on getting request from ULBs.

Meeting ended with thanks to and from the chair.

Director

State Urban Development Agency

List of Chairman & Officials from concern ULBs, (Cluster-1)

1.	Subodh Chakraborty	North Dum Dum Municipality	Chairman
2.	Debashis Saha	North Dum Dum Municipality	AE
3.	Saktipada Sarkar	North Dum Dum Municipality	EO
4.	Proshanta Das	North Dum Dum Municipality	In charge of SWM
5.	Manjari Biswas	Dum Dum Municipality	Nodal Officer
6.	Soumya Bhoumick	Dum Dum Municipality	Engineer CLTC Member
7.	Bidyut Mandal	Dum Dum Municipality	EO
8.	Pranab Kr Das	Dum Dum Municipality	Asst. SI
9.	Debashis Dutta	South Dum Dum Municipality	SI
10.	Ratan Gopal Das	South Dum Dum Municipality	SI
11.	Arnab Dutta	Baranagar Municipality	SI
12.	Kartick Kr Jana	Baranagar Municipality	SI
13.	Tamal Dutta	Kamarhati Municipality	AE
14.	Parthasarathi Bhattachrya	Kamarhati Municipality	SI
15.	Dhiraj Nandy	New Barrackpore Municipality	SI
16.	Rajib Chatterjee	New Barrackpore Municipality	AE

List of Chairman & Officials from concern ULBs, (Cluster- 4)

1.	Sanjit kr bandhyapadhyay	Konnagar municipality	EO
2.	Nilkamal Biswas	Rishra Municipality	EO
3.	Tapash Ghosh	Rishra Municipality	Nodal officer
4.	Pradip kr Acharya	Bhadreswar Municipality	E.O
5.	Biren Das	Bhadreswar Municipality	SA
6.	Swapan Kr Bhattachrya	Searampore Municipality	EO
7.	Anuj Banerjee	Searampore Municipality	SI
8.	Arindam Guin	Baidyabati Municipality	Chairman
9.	Krishnendu Kundu	Baidyabati Municipality	SI
10.	Gokul Ch Karmakar	Uttarpara-Kotrang Municipality	EO
11.	Anjan Banik	Uttarpara-Kotrang Municipality	Assistant Clark
12.	Anupam Biswas	Uttarpara-Kotrang Municipality	SAE
13.	Bidyut Roy	Champdany Municipality	EO
14.	Sibashis Bhattacharya	Champdany Municipality	SAE
15.	Abhishek Bhattachrya	Champdany Municipality	Urban Planner

Officials from EY-LLP.

1,	Dinesh Kundal	Ernst & Young	Vice Chairman
2.	Sambit Roy	Ernst & Young	Assistant Programmer
3.	Chaitali Mondal	Ernst & Young	Sr. Consultant

Minutes of the 6th Meeting of Task Force on SWM.

Date:02 December, 2019

Time: 3:00 P.M

Venue: SUDA Conference Hall

List of Participants Present in the Meeting: Annexure - A

The meeting was chaired by the Director, SUDA. All the members & participants were welcomed.

A audio visual presentation regarding Draft Technical Feasibility Report for Cluster-I for the work "Scientific Solid Waste Management through Cluster Approach and Bid Process Management for Selection of Developers & Operators". has been arranged by the Transaction Advisor, Ernst & Young LLP. engaged by SUDA for development of a cluster based solid waste management project involving the whole areas of Dum Dum, Baranagar, New Barrackpore, and Kamarhati before the Technical Committee (SWM Task Force)in SUDA for their kind approval.

The soft copies of TFR had been shared with the members on e-mail. Executive Engineer (SWM) placed the hard copies before the members for discussion. The observations made by the committee are as follows.

- The per capita waste generation for Baranagar and Dum Dum Municipality should be 400gm/day instead of 350 gm/day.
- The wet waste to be collected and transported to the processing plants by the ULBs itself by their own arrangements. If needed transaction advisor may propose door to door collection of dry waste only by private player, once or twice a week.
- Mass balance of processing of legacy waste must be incorporated in the TFR and the processing units must be in accordance with CPCB guidelines.
- Analysis of the characteristics of waste should be done by the bidder at the source of generation to get a better overview of the composition of waste.

The Transaction Advisor has been advised to make necessary changes in the draft TFR and present before the technical committee within a short interval of time.

The meeting ends with thanks to all members.

Director, SUDA

Minutes of the meeting on cluster project of Promodhnagar with KMDA & Transaction Advisor

Date: 16.07.2019

Time: 01.30 pm

Venue: 5th floor Conference Hall, Nagarayan

Official Present:

- 1) Principal Secretary chaired the meeting
- 2) CEO, KMDA
- 3) Director, SUDA
- 4) Jt. Secretary (Establishment-UD)
- 5) Deputy Director, SUDA
- 6) Other officials from KMDA & SUDA

Principal Secretary initiated the discussions.

The Transaction Advisor-Ernst & Young made a powerpoint presentation on TFR they recently submitted with present situation at the Promodhnagar site and probable action plan regarding reclamation of land by the process of Bioremediation, disposal of inert waste as residue of the Bioremediation of legacy waste at the Panihati site.

After detailed discussions following decisions were taken :-

- (1) For better efficiency taking into consideration the constraints of site, it is proposed that decongestion of Promodhnagar Cluster is to be done where processing plant of Dum Dum, North Dum Dum, South Dum Dum and Baranagar Municipality will be set up at the present Promodhnagar site and Kamarhati and New Barrackpore will be clubbed together and the existing dumpsite at Kamarhati will be reclaimed and processing plant will be installed there.
- (2) Till new contract is awarded to the successful developer at Promodhnagar site the ongoing work of 50 TPD compost plant will be put to hold. Because of various constraints in obtaining environmental clearance from the competent authority SLF will not be executed at Promodhnagar site and that piece of land will be utilized for installation of machineries to treat the legacy waste. KMDA would take appropriate measures for closing of the SLF development work.

- (3) Composite RFP for legacy waste removal at Promodhnagar and Kamarhati sites as well as processing plant with a capacity of 569 TPD compost plus RDF and 50 TPD Biomethenation plant together with 155 TPD compost plus RDF at Kamarhati site is to be floated. Provision of a processing plant at Panihati should also be included.
- (4) Price for both the parameters i.e. Dumpsite reclamation fee and tipping fee are to be explored by the Transaction Advisor before going for a pre bid conference with the interested agencies in the field.
- (5) In the composite RFP, the possibility of concession period being extended from 15 to 20 years may be explored.
- (6) E&Y would submit draft RFP and Concession Agreement after getting it legally vetted at their end positively by 25th July 2019 so that the same can be sent to Finance Department by the end of July 2019.
- (7) On 1st August 2019, a meeting will be arranged in the presence of Hon'ble MIC, UD&MA Department where the Chairman of all the 6 Municipalities of Promodhnagar cluster together with the Chairman of Panihati Municipality will be requested to attend for discussion of the plan for these clusters.
- (8) A team comprising the officials of SUDA and KMDA will visit the proposed land parcel at Naihati as indicated by ADM(LR) North 24 Parganas where the possibility of setting up of SLF will be explored. On the basis of the report process towards procurement of land can be initiated.

The meeting ended with a vote of thanks to and from the Chair.

Dr. Subrata Gupta

(Principal Secretary)



Status of on-going Solid Waste Management Projects in the state and Roadmap for Future Programme

Date: November 16, 2018	Time: 12:00 Noon	Venue: Conference Hall of the Principal Secretary, UD & MA Department, Govt. of West Bengal Nagarayan, 5th Floor,
List of Participants Present in	the Martin	Salt Lake City, Kolkata - 700 064

Principal Secretary, Urban Development & Municipal Affairs Department, Government of West Bengal chaired the meeting. The discussion was held for reviewing the status of on-going Solid Waste Management Projects and determination of a definite Roadmap for setting up of technically and commercially viable projects for Urban Local Bodies with special emphasis on Cluster approach.

At the outset, the Director, SUDA, UD & MA Department explained the objective of the meeting and elaborated all the components of the on-going Projects briefly through a presentation. She stated that the major concern of the municipalities is to bear the expenditure towards manpower and fuel consumption the equipment/vehicles already supplied or shortly to be supplied for SWM schemes. Apart from this designed by MED or for compost production designed by KMDA.

CEO, KMDA suggested that processing of solid waste at ULB level needs to be handled, preferably on cluster basis, by agencies /enterprises, following appropriate technology. The agency should be selected the successful agency against bid-money to the ULB concerned.

Chief Engineer, MEDte. And Chief Engineer in charge, S&SWM, W&S Sector, KMDA, explained the status of procurement of equipment & vehicles and construction of Processing Plants in respect of on-going SWM projects in brief. KMDA engineers informed that the DPRs for Kalyani, Bansberia, Budge Budge, Halisahar & Khardah are under preparation.

Present status of Onging Projects regarding construction of Processing Plant & Landfill site:

No.	Project of the ULBs	Mode of Project	Status of construction of Processing Plant/Sanitary Landfill site
1	Dum Dum, North Dum Dum, South Dum Dum and Baranagar	Cluster	Compost Plant 95% completed SLF 25% complete
2	Ashoknagar-Kalyangarh & Habra	Cluster	Work Order not issued
3	Bhatpara	Standalone	1. Compost Plant 55% completed
4	Naihati	Standalone	Work Order for Compost Plant insued
5	Krishnanagar	Standalone	Work Order of Bio-Gas Plant issued
	Nabadwip	Standalone	Work Order of Bio-Gas Plant issued
	Santipur	C4 1 1	Work Just Hilligled
	Ialnoiau-i	Standalone Standalone	Retender done Work Order of Bio-Gas Plant issued,

SI No.	Project of the ULBs	Mode of Project	Status of construction of Processing Plant/Sanitary Landfill site
			work not started
9	Ranaghat	Standalone	Work Order issued, 5% work completed
10	Darjeeling	Standalone	Work Order issued, 70% work completed
11	Kalimpong	Standalone	No Work Order issued
12	Asansol MC (Phase-I)	Standalone	Not Applicable
13	Kolkata MC	Standalone	No tender initiated

The Principal Secretary, UD&MA Department stated that for all the ULBs, though the collection of waste is done by the concerned Municipality/Corporation, it is not being done in a structured manner. He also suggested that a Private Partner may be engaged through open selection process based on certain performance indicators and considering incentive based remuneration for collection/transportation/processing of waste. If incentive could be imposed, the agency will be interested to maximize collection of waste and produce quality compost or Bio-gas/Energy or RDF, based on which they will be paid. The projects are ideally to be designed in cluster mode, as far as practicable, using one common land for 3-4 ULBs.

After the threadbare discussion among all the representatives/Officials of UD & MA Department, KMDA, MED and SUDA it was decided that:

- To ensure segregation of waste at source and primary collection, procurement of bins are continued to be done at the earliest after standardization of bins etc.
- A quick exercise should be done for estimating the requirement of vehicles and equipment for the ULBs with the optimum utilization of existing vehicles & equipment and then to go for procurement of the same. The concerned ULBs are to be kept in loop.
- With regard to on-going SWM projects no further process to be initiated towards development of compost/bio-gas plant where tender is yet to be finalized/work not started. For projects in implementation concerned agencies may stop the work till a decision is taken.
- 4. For effective operation &maintenance of the waste processing plant in upcoming sites prospective agencies are to be selected.
- For engaging a Private Agency through PPP option, Transaction Advisor should be appointed from the empanelled list of Finance Department, Government of West Bengal and also from other competent agencies.
- 6. A meeting with Transaction Advisors, empanelled with the Finance Department, Govt. of West Bengal and with National Mission for Clean Ganga (NMCG) will be organized on 21.11.2018 for having a discussion on preparation of Request for Proposal (RfP)
- 7. A pre-tender conference with prospective agencies may be organized
- 8. An elaborate IEC plan on municipal solid waste management to be developed for circulation at ULB level.

With these the meeting ended with thanks to and from the chair.

(Dr Subrata Gupta)
Principal Secretary, UD & MA Department
Government of West Bengal

(35)

Government of West Bengal Department of Urban Development & Municipal Affairs (Municipal Affairs Branch) 'Nagarayan', 6th floor, DF - 8, Sector - I, Salt Lake City, Kolkata - 700 064.

No. 922(150)/MA/O/C-4/1M-12/2018

Dated, Kolkata, the 17th day of December, 2018.

From: The Joint Secretary to the Govt. of West Bengal

To: (1) The Chairman/ Chairperson,

Municipality.

(2) The Municipal Commissioner,

Kolkata Municipal Corporation.

(3) The Commissioner,

Municipal Corporation.

(4) The Chief Executive Officer,

Development Authority.

Sub: Comprehensive approach for scientific management on Solid Waste Management.

Sir/ Madam,

I am directed to state that Urban Local Bodies are constantly facing the challenge of scientific disposal of Solid Waste Management. Management of Solid Wastes in terms of the provisions of Solid Waste Management Rules 2016 as well as mandatory provisions of Urban Municipal Laws is required to be carried out by adoption of an integrated & comprehensive plan across the State with a target to cover all the Urban Areas.

A number of efforts have been made by the UD&MA Department so far to ensure that the solid waste are collected by the Municipal Bodies and disposed of scientifically by them. Under the Mission Nirmal Bangla, a lot of equipment e.g. garbage bins, compactors, hydraulic tippers and other vehicles, community bins have been provided to Municipal Bodies to assist them in systematic collection of garbage from individual holdings, their transportation and stacking before disposal.

Land has also been provided through inter departmental transfer to municipal bodies to set up dumping ground cum solid waste processing plants. In some cases these bodies have been permitted to purchase private land for setting up these facilities.

Present model of solid waste collection and disposal involves awareness generation among the population, expectation of segregation at source, door to door collection by the municipal bodies, intermediate storage of such collected waste, segregation at intermediate storage points, ultimate transportation to the disposal ground and segregation, recycling, processing (Bio-gas, RDF, compost as required) and finally scientific landfill with the residue

It is, however, a fact that most municipal bodies don't have the technical capability, financial muscle and managerial competence to handle solid waste in a scientific manner. As a result, in spite of best intentions and substantial investments, these efforts have not resulted in any significant improvement of situation. The critical gap in our efforts to manage solid waste is in the areas of technical and managerial competence.

In the light of this experience and considering the lack of efficacy of the present methodology, it is suggested that we make a departure from the model followed so far and adopt a model, described in the following sections.

Proposed plan of action:

 Identification of clusters of municipal bodies: Instead of each municipal body owning their own facility for processing and disposal of solid waste, which may not be technically and commercially viable, a cluster of municipal bodies will be formed with a common waste processing facility.

Page 1 of 2

- 2) Since it will cover several municipal bodies and consequently a certain volume of solid waste, a waste processing agency would find it viable to run such a facility. Again arranging land for waste disposal for every municipal area is not easy, this cluster approach would be comparatively easy and also do away with requirement of land in every municipal body, which itself is a difficult proposition. However, the cluster approach would entail additional transportation of solid waste for some municipal bodies but an appropriate optimisation exercise may be done to minimise the transportation cost while maximising disposal of solid waste.
- 3) Selection of one or more Transaction Advisors to assist SUDA/KMDA for planning scientific solid waste disposal in the entire State. These Transaction Advisors are familiar with providing advisory services to different State Governments and would be required to provide the following services:
 - Identification of viable clusters of municipal bodies for solid waste management.
 - II. Drafting of Request for Proposal (RFP), for selection of competent agencies for each of these clusters
 - III. Assisting Solid Waste Management (SWM) Cell located at SUDA to manage the bid process including evaluation of bids and selection of successful agency for each cluster.
 - IV. The drafting of tripartite agreement between the municipal bodies in the clusters, the SWM Cell of the Department and the selected agency.
- 4) The construction of standalone bio-gas plant and compost plants may be put on hold till selection of agency. Since each agency has a preference for and an expertise in using certain technologies for waste segregation and disposal, the Department may not generally prescribe the technology to be used. This would ensure better participation of agencies. The agency responsible for putting in the equipment and running them may be made responsible for running the facility for 15 to 20 years depending on size of land, amount of waste etc.

Further details will be intimated in due course of time. However, it is clarified that existing system of solid waste management like segregation at source door to door collection, transportation to disposal site etc. by municipal bodies will be continued till the new plan of action come into a shape in phase wise manner.

Each municipal body may utilize the intervening time for a massive public awareness campaign and a plan for collection of solid waste from each holding, their transportation and maximising recycling.

The nodal officer from our end is the Director, SUDA who may be contacted for any clarification and assistance.

Yours faithfully,

Joint Secretary

No. 922/1/MA/O/C-4/1M-12/2018

Dated, Kolkata, the 17th day of December, 2018.

Copy forwarded for information to:-

- 1. Hon'ble Chairman, Regional Monitoring Committee on Solid Waste Management Eastern Zone.
- 2. The Director, Mission Nirmal Bangla and Director, State Urban Development Agency, with a request to issue RFP for engagement of Transaction Advisors.
- The Chief Environment Officer and Convenor, AQMC, Environment Department, Government of West Bengal.
- 4. The Addl. Director, Mission Nirmal Bangla and Addl. Director, ILGUS.

Joint Secretary



Director SUDA <sbm.wbsuda@gmail.com>

Financial & Physical status of SWM under KMDA

1 message

Kmda Sd <sdkmda@gmail.com>
To: Director SUDA <sbm.wbsuda@gmail.com>

Fri, Nov 29, 2019 at 4:49 PM

Madam, Kindly find the attachment

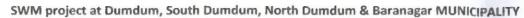
regards CE, S&SW,W&S,KMDA

4 attachments

- Proforma for SWM Bhatpara.xlsx 14K
- Proforma for SWM Dumdum.xlsx
- Proforma for SWM Naihati.xlsx
- Receipt & Payment Details.xlsx
 19K

Machineries supplied to South Dumdum, Dumdum, North Dumdum & Baranagar for the SWM project at Pramadnagar

SI	Name of the Items	Baranagar	North	South	Dumdum
n			Dumdum	Dumdum	
0					
1	House Hold Bin 10 Lit	126774	145760	195760	71338
2	Litter Bin 100 Lit	600	800	800	500
3	Community Bin 240 Lit	500	500	500	500
4	Mobile Compactor	2	2	2	2
5	Stationary Compactor		1	1	
6	Pay Loader	1	2	2	1
7	Road Sweeping Machine	2	.5	2	2
8	Trailer mounted 3000 Lit Capacity Cesspool emptier	3	4	2	4



	Received of F	und	Up	to Date Payment Made		U.C			nd Transfer/ Amount funded if any	Physical Progress
SI. No.	Memo No.	Amount Rs.				SI. Memo No. Amount Rs.				
1	SUDA-50/2016(pt- III)/539 Dt-3-8-2017	₹ 5,57,30,000.00	₹	5,57,15,184.00	1	1202/KMDA/FA Dt-27-03-18	₹	5,57,15,184.00	NIL	
2	SUDA-50/2016(pt- III)/132 Dt-20-04-2018	₹ 2,72,72,000.00	₹	2,72,57,184.00	2	152/KMDA/SD&SWM/ W-56/17 DT-4-5-18	₹	2,72,57,184.00		F20/
3	SUDA-50/2016(pt- III)/680 Dt-11-07-2018	₹ 10,00,00,000.00	₹	9,86,93,272.00	3	1313/KMDA/FA Dt-12-11-18	₹	9,87,08,088.00		52%
4	SUDA-50/2016(pt- III)/2019 Dt-28-02-19	₹ 5,22,13,849.00	₹	5,15,51,923.00	4	1146/KMDA/FA Dt-29-04/19	₹	₹ 5,03,79,326.00		
5	SUDA-50/2016(pt- III)/6849 Dt-30-09-19	₹ 2,29,93,100.00	₹	2,48,27,623.00	5					
	TOTAL	₹ 25,82,08,949.00	₹	25,80,45,186.00			₹	23,20,59,782.00		

Solid Waste Management Project for:-Dumdum, South Dumdum, North Dumdum & Baranagar Approved Project Cost.-5573.00 Lakhs Annexure - 1

Project Cost of SWM with Windrow Composting Plant

ż	A. Capital cost of this as a usual				
S.No.	Description of components	Unit Price (Rs. lakh) Without GST	GST @12%	Total Price (Rs.) With GST	Remarks
	Windrow Composting Plant - 20 TPD	320.00	38.40	358.40	
	MRF-15 TPD	20.00	6.00	26.00	
	SLF-7 TPD	20.00	6.00		
	Total Capex	420.00	50.40	470.40	

700	700	20.00%	20.00	15.00	5.00%	5.00%	9.50%	10.00%
Tipping Fee ¹ - Biowaste (Rs. Per MT)	Tipping Fee ¹ - Recyclable waste (Rs. Per MT)	Initial payment ² (% of Capex)	Initial biowaste (MT/day)	Initial recyclable waste (MT/day)	Growth ³ in biowaste per year (%)	Growth ³ in recyclable waste per year (%)	Financing Cost* (%)	Discount factor ⁵

	10.00%	4
Halletting coar (va)	scount factor ⁵	100

Payments	九十年 .											
	Year>	1	2	3	4	S	9	7	00	O	10	11
Upfront Capex with GST		₹ 235.20										
Capex annuity (1/10 of Capex)			₹23.52	₹ 23.52	₹ 23.52	₹ 23.52	₹23.52	₹23.52	₹23.52	₹ 23.52	₹ 23.52	₹ 23.52
Balance of capex carried over		235.20	211.68	188.16	164.64	141.12	117.60	94.08	70.56	47.04	23.52	0.00
Financing cost Rs. Lakh)		₹ 22.34	₹ 20.11	₹ 17.88	₹ 15.64	₹ 13.41	₹11.17	₹8.94	₹ 6.70	₹4.47	₹2.23	₹ 0.00
MSW - Biowaste (MT per year)			7300.00	7665.00	8048.25	8450.66	8873.20	9316.86	9782.70	10271.83	10785.42	11324.70
MSW - Recyclable (MT per year)			5475.00	5748.75	6036.19	6338.00	6654.90	6987.64	7337.02	7703.87	8089.07	8493.52
								STISSIES.				
Tipping Fee per annum (Rs. Lakh)			₹89.43	₹ 93.90	₹ 98.59	₹ 103.52	₹ 108.70	₹114.13	₹ 119.84	₹125.83	₹132.12	₹ 138.73
						ST. ST.	TO SALES					
Payment to agency (capex + tipping fee)		₹ 235	K113	¥117	₹122	₹127	₹132	₹138	₹143	₹149	₹156	₹ 162
Discounted cashflow (Rs. Lakh)		₹235	₹ 103	₹97	₹92	£87	₹82	₹78	₹74	4.70	₹ 66	163
NPV		₹1,045										

Note:

- 1. Tipping fee is inclusive of GST and may vary for biowaste and recyclable waste.
 - 2 .Initial payment of capex may vary from project to project.

- Increase in waste is assumed to be compounded.
 The financing cost is for the bidder to compute depending on the mode of financing.
 The dicount factor is assumed at the current level of bank interest/inflation for the purpose
 - of comparison of bids. 6. The prices of LED SL and maintenance cost shall be discovered through

Subrata Gupta

1:15 PM (2 hours ago)

to me

Dear Santanu,

I have gone through the Patharghata document. It is fairly comprehensive and the points which I mentioned in my previous email are more or less covered. May be I had suggested the way it is now drafted but on a rethink, I made those observations yesterday. Since most of the issues I pointed out relate to the structure of the contract and the financial, I am not sure that Fox and Mondal would be able to contribute.

I am attaching the Patharghata RfP in track change mode. The only major point I have with regard to this project is whether we would get bidders for such large capex with payment over a long 20 year period. May be we have to convert it into a HAM model with 50% - 70% upfront payment to attract bidders. I would also suggest that the scoring matrix for the technical evaluation may be made more detailed as possible to reduce discretion to the minimum. Also should we not consider CQCBS (Combined Quality cum Cost Based Selection) for this as well as the other projects to ensure that only technically competent bidders are selected?

Regards.

Subrata

- 1) I Should we give an option for bio-methanation/windrow composting? The capex for these options are quite different and bidders would have to go in for the cheaper option, particularly, if the concession period is short, to enable them to recover the capex.
- 2) Should we keep a concession period of 5 years? Would it not be too short particularly for 100% capex investment by bidder? In that case, the tipping fee may be steep. Participation may be limited as the risks are almost entirely with the concessionaire. But we may try.
- 3) Alternatively, we could go in for a HAM model with initial 40% 60% capex by ULB. This may be more attractive for bidders. The tipping fees would reduce.
- 4) Could we make ULBs responsible for collection and transport to the secondary storage points and the concessionaire responsible for collection and transport from those points?
- 5) To give comfort to the concessionaires, we could provide for penalty for lack of segregation, lack of minimum quantity etc. and also for late payment.

25 - HAW HOLEL WOLL

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tattor of sta 800 R + 550 MT Brownshir 113 -m W + MRT (SEMT) 1989

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Rudan of Vahabert Bin + Sold Wark fand his Transportation and 20 20-21

of Sohol Mark 2021-22/2022-23 30.08 32-95 21.96 2020-21 Thritten Fee hours + farmarhahi - 1-32 loth MT) Granday Palm WPF trampor A Promoder NPV

A.	Capital Cost of Infrastructure				_
S.No.	Description of components	Unit Price (Rs. lakh) Without GST	GST @12%	Total Price (Rs.) With GST	Remarks
	Windrow Composting Plant - 20 TPD	320.00	38,40	358.40	
	MRF - 15 TPD	50.00	6.00	56.00	
	SLF - 7 TPD	50.00	6.00		
	Total Capex	420.00	50.40	470.40	

Tipping Fee ¹ - Biowaste (Rs. Per MT)	700
Tipping Fee ¹ - Recyclable waste (Rs. Per MT)	700
Initial payment ² (% of Capex)	50.00%
Initial biowaste (MT/day)	20.00
Initial recyclable waste (MT/day)	15.00
Growth ³ in biowaste per year (%)	5.00%
Growth ³ in recyclable waste per year (%)	5.00%
Financing Cost ⁴ (%)	9.50%
Discount factor ⁵	10.00%

Payments								7	9	9	10	11
	Year>	1	2	3	4	5	ь	/				
Upfront Capex with GST	Note that	₹ 235.20							₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52
Capex annuity (1/10 of Capex)			₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52		47.04	23.52	0.00
Balance of capex carried over		235.20	211.68	188.16	164.64	141.12	117.60	94.08	70.56		₹2.23	₹ 0.00
Financing cost Rs. Lakh)		₹ 22,34	₹ 20.11	₹ 17.88	₹ 15.64	₹ 13.41	₹ 11.17	₹8.94	₹ 6.70	₹ 4.47		11324.70
			7300.00	7665.00	8048.25	8450.66	8873.20	9316.86	9782.70	10271.83	10785.42	8493.52
MSW - Biowaste (MT per year)			5475.00	5748.75	6036.19	6338.00	6654.90	6987.64	7337.02	7703.87	8089.07	8493.32
MSW - Recyclable (MT per year)			3173100		ETATION TO BE							
AND THE STATE OF T		(C. 120) 200 200 200	₹ 89.43	₹ 93.90	₹ 98.59	₹ 103.52	₹ 108.70	₹ 114.13	₹ 119.84	₹ 125.83	₹ 132.12	₹ 138.73
Tipping Fee per annum (Rs. Lakh)		Michigan Inchina	(63.43)	(33.30							A THE STREET	
	As Electronic		7.442	B 447	₹ 122	₹ 127	₹ 132	₹ 138	₹ 143	₹ 149	₹ 156	₹ 162
Payment to agency (capex + tipping fee)		₹ 235	₹ 113	₹117			₹82	₹78	₹74	₹70	₹ 66	₹ 63
Discounted cashflow (Rs. Lakh)		₹ 235	₹ 103	₹97	₹92	₹87	102	170				
NPV		₹1,045										

- 1. Tipping fee is inclusive of GST and may vary for biowaste and recyclable waste.
- 2 .Initial payment of capex may vary from project to project.
- 3. Increase in waste is assumed to be compounded.
- The financing cost is for the bidder to compute depending on the mode of financing.
 The dicount factor is assumed at the current level of bank interest/inflation for the purpose
- 6. The prices of LED SL and maintenance cost shall be discovered through

₹ 122.89

₹ 1,595

A.	Capital Cost of Infrastructure				
S.No.	Description of components	Unit Price (Rs. lakh) Without GST	GST @12%	Total Price (Rs.) With GST	Remarks
	Windrow Composting Plant - 20 TPD	320.00	38.40	188.00	
	MRF - 15 TPD	50.00	6.00	56.00	
	SLF - 7 TPD	50.00	6.00	56.00	
	Total Capex	420.00	50.40	300.00	

Tipping Fee ¹ - Biowaste (Rs. Per MT)	850
Tipping Fee ¹ - Recyclable waste (Rs. Per MT)	838
Initial payment ² (% of Capex)	50.00%
Initial biowaste (MT/day)	20.00
Initial recyclable waste (MT/day)	15.00
Growth ³ in biowaste per year (%)	5.00%
Growth ³ in recyclable waste per year (%)	5.00%
Financing Cost ⁴ (%)	9.50%
Discount factor ⁵	10.00%

Payments

	Year>	1	2	3	4	5	6	7	8	9	10	11	
Upfront Capex with GST	W (1)	₹ 150.00			40			Carlot I					
Capex annuity (1/10 of Capex)			₹ 15.00	₹ 15.00	₹ 15.00	₹ 15.00	₹ 15.00	₹ 15.00	₹ 15.00	₹ 15.00	₹ 15.00	₹ 15.00	
Balance of capex carried over	The Party of	150.00	135.00	120.00	105.00	90.00	75.00	60.00	45.00	30.00	15.00	0.00	
Financing cost Rs. Lakh)		₹14.25	₹ 12.83	₹ 11.40	₹9.98	₹8.55	₹ 7.13	₹ 5.70	₹4.28	₹ 2.85	₹1.43	₹0.00	₹ 78
MSW - Biowaste (MT per year)		TO BE TO BE	7300.00	7665.00	8048.25	8450.66	8873.20	9316.86	9782.70	10271.83	10785.42	11324.70	
MSW - Recyclable (MT per year)			5475.00	5748.75	6036.19	6338.00	6654.90	6987.64	7337.02	7703.87	8089.07	8493.52	
Tipping Fee per annum (Rs. Lakh)			₹ 107.93	₹113.33	₹ 118.99	₹ 124.94	₹ 131.19	₹137.75	₹ 144.64	₹ 151.87	₹ 159.46	₹ 167.44	
Payment to agency (capex + tipping fee)		₹ 150	₹ 123	₹ 128	₹134	₹140	₹ 146	₹ 153	₹ 160	₹ 167	₹174	₹ 182	₹1,6
Discounted cashflow (Rs. Lakh)	(T. C. TE)	₹ 150	₹ 112	₹106	₹101	₹96	₹91	₹86	₹82	₹78	₹74	₹70	
NPV		₹1,045											

- 1. Tipping fee is inclusive of GST and may vary for biowaste and recyclable waste.
- 2. Initial payment of capex may vary from project to project.
- 3. Increase in waste is assumed to be compounded.
- 4. The financing cost is for the bidder to compute depending on the mode of financing.

 5. The dicount factor is assumed at the current level of bank interest/inflation for the purpose of comparison of bids.
- 6. The prices of LED SL and maintenance cost shall be discovered through

A.	Capital Cost of Infrastructure				707
S.No.	Description of components	Unit Price (Rs. lakh) Without GST	GST @12%	Total Price (Rs.) With GST	Remarks
	Windrow Composting Plant - 20 TPD	320.00	38.40	358.40	
	MRF - 15 TPD	50.00	6.00	56.00	
	SLF - 7 TPD	50.00	6.00	56.00	
	Total Capex	420.00	50.40	470.40	

Tipping Fee ¹ - Biowaste (Rs. Per MT)	1150
Tipping Fee ¹ - Recyclable waste (Rs. Per MT)	100
Initial payment ² (% of Capex)	50.00%
Initial biowaste (MT/day)	20.00
Initial recyclable waste (MT/day)	15.00
Growth ³ in biowaste per year (%)	5.00%
Growth ³ in recyclable waste per year (%)	5.00%
Financing Cost ⁴ (%)	9.50%
Discount factor ⁵	10.00%

	Year ->	1	2	3	4	5	6	7	8	q	10	1
Upfront Capex with GST		₹ 235.20				Most le	1					
Capex annuity (1/10 of Capex)			₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52
Balance of capex carried over		235.20	211.68	188.16	164.64	141.12	117.60	94.08	70.56	47.04	23.52	0.00
Financing cost Rs. Lakh)		₹ 22.34	₹ 20.11	₹ 17.88	₹ 15.64	₹ 13.41	₹ 11.17	₹8.94	₹ 6.70	₹4.47	₹ 2.23	₹0.00
MSW - Biowaste (MT per year)	1.00		7300.00	7665.00	8048.25	8450.66	8873.20	9316.86	9782.70	10271.83	10785.42	11324.70
MSW - Recyclable (MT per year)		PIEZOAIDERANDES CON	5475.00	5748.75	6036.19	6338.00	6654.90	6987.64	7337.02	7703.87	8089.07	8493.52
Tipping Fee per annum (Rs. Lakh)			₹ 89.43	₹93.90	₹ 98.59	₹ 103.52	₹ 108.70	₹ 114.13	₹ 119.84	₹ 125.83	₹ 132.12	₹ 138.73
Payment to agency (capex + tipping fee)		₹ 235	₹113	₹117	₹122	₹ 127	₹ 132	₹ 138	₹143	₹149	₹156	₹ 162
Discounted cashflow (Rs. Lakh)		₹ 235	₹ 103	₹97	₹92	₹87	₹82	₹ 78	₹ 74	₹70	₹66	₹ 63
NPV		₹ 1,045										

- 1. Tipping fee is inclusive of GST and may vary for biowaste and recyclable waste.
- 2 .Initial payment of capex may vary from project to project.
- 3. Increase in waste is assumed to be compounded.
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- 6. The prices of LED SL and maintenance cost shall be discovered through

₹ 122.89

₹ 1,595

Project Cost of SWM with Windrow Composting Plant

A. Capital Cost of Infrastructure

	00 000	50.40	420.00	10tal Capex	
	56.00	6.00	50,00		L
	56.00	6.00	50.00	CIE 7TBO	
	04.000	01.00	1000	MRF. 15 TPD	
	250 40	38 40	320.00	Windrow Composting Plant - 20 TPD	
Remarks	Total Price (Rs.) With GST	GST @12%	Unit Price (Rs. lakh) Without GST	Description of components	S.No.

Discount factor ⁵	Financing Cost* (%)	Growth in recyclable waste per year (%)	Growth in biowaste per year (%)	Initial recyclable waste (MT/day)	Initial biowaste (MT/day)	Initial payment" (% of Capex)	lipping Fee" - Recyclable waste (Rs. Per MT)	Tipping Fee* - Biowaste (Rs. Per MT)	
10.00%	9.50%	5.00%	5.00%	15.00	20.00	50.00%	700	700	

	1031		2	N2	4	-						
Upfront Capex with GST			P	U	4	U	6	7	00	9	10	11
Caney annuity (1/10 of Cane)		07.557										
Capen among (A/ Ao of Capen)			₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52	₹ 23 S2	C3 EC #	E 20 E 2	4 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3		
Balance of capex carried over		225 201	711 60	300 46	200			December .	160.00	75.57	725.52	₹ 23.52
Financing root Dr. (ath)		03.00	00.777	188.16	164.64	141.12	117.60	94.08	70.56	47.04	23.52	000
TOTAL COSE NS. LOSENS.		₹ 22.34	₹ 20.11	₹ 17.88	₹ 15.64	₹13.41	₹1117	# 0 0 k	26.30		4000	0.00
MSW - Biowaste (MT per year)			70000	-			17.77.4	10.39	₹6./0	₹4,47	₹2.23	₹0.00
1000			/300.00	7665.00	8048.25	8450.66	8873.20	9316.86	9782.70	10271 83	10785 47	14354 70
MISW - Recyclable (MI per year)			5475.00	5748.75	6036.19	6338.00	6654 90	6087 64	7227 02	70000	70,00,01	T1324.70
						0000000	00.4.50	40.7000	/33/.02	//03.87	8089.07	8493.52
The same of the sa												
ripping are per dillipin (NS. LOND)			₹89.43	₹93.90	₹ 98.59	₹ 103.52	₹ 108.70	₹114.13	¥ 119 84	9 175 02		
										FO-0-24 .	77.707	₹ 138.73
Payment to agency (capey + tinning fee)		8 227										
Discount of the second of the		3 235	X 113	₹117	₹122	₹ 127	₹ 132	₹ 138	₹ 143	₹ 149	921 A	# 163
OBLOGHIEU CASHIOW (RS. LARN)		₹ 235	₹ 103	₹97	₹92	₹87	CS II	# 70				30X 1
							707	1/0	1/4	₹/0	₹66	₹63
VPV												
		₹ 1,045										

₹ 122.89

₹ 1,595

- 1. Tipping fee is inclusive of GST and may vary for biowaste and recyclable waste.
 2. Initial payment of capex may vary from project to project.
 3. Increase in waste is assumed to be compounded.
 4. The financing cost is for the bidder to compute depending on the mode of financing.
 5. The dicount factor is assumed at the current level of bank interest/inflation for the purpose.
- of comparison of bids.

 6. The prices of LED SL and maintenance cost shall be discovered through

A.	Capital Cost of Infrastructure				
S.No.	Description of components	Unit Price (Rs. lakh) Without GST	GST @12%	Total Price (Rs.) With GST	Remarks
	Windrow Composting Plant - 20 TPD	320.00	38.40	0.00	
	MRF - 15 TPD			358.40	
		50.00	6.00	56.00	
	SLF - 7 TPD	50.00	6.00	56.00	
	Total Capex	420.00			
-	Jour Capex	420.00	50.40	470.40	

1150	
100	625
50.00%	025
20.00	
15.00	
5.00%	
5.00%	
9.50%	
10.00%	
	100 50.00% 20.00 15.00 5.00% 5.00%

Payments

	Year>	1	2	3	4	-						
Upfront Capex with GST		₹ 235.20		3	4	5	6	7	8	9	10	11
Capex annuity (1/10 of Capex)			₹ 23.52	₹ 23.52	E 22 52							
Balance of capex carried over		235.20	211.68		₹ 23.52	₹23.52	₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52	₹ 23.52
Financing cost Rs. Lakh)		₹ 22.34		188.16	164.64	141.12	117.60	94.08	70.56	47.04	23.52	0.00
MSW - Biowaste (MT per year)		142.34	₹ 20.11	₹ 17.88	₹ 15.64	₹ 13.41	₹11.17	₹ 8.94	₹ 6.70	₹4.47	₹ 2.23	₹0.00
MSW - Recyclable (MT per year)			7300.00	7665.00	8048.25	8450.66	8873.20	9316.86	9782.70	10271.83	10785.42	11324.70
(Not year)			5475.00	5748.75	6036.19	6338.00	6654.90	6987.64	7337.02	7703.87		
Cinning Forman In 1999	-								7.557.02	7703.67	8089.07	8493.52
lipping Fee per annum (Rs. Lakh)			₹ 89.43	₹ 93.90	₹ 98.59	₹ 103.52	₹ 108.70	₹ 114.13	H 140 04			
							(200.70	7114.13	₹ 119.84	₹ 125.83	₹ 132.12	₹ 138.73
ayment to agency (capex + tipping fee)		₹ 235	₹ 113	₹ 117	₹122	207						
Discounted cashflow (Rs. Lakh)		₹ 235	₹ 103	₹97		₹ 127	₹ 132	₹ 138	₹ 143	₹ 149	₹ 156	₹ 162
			(103	(9/	₹92	₹87	₹82	₹ 78	₹ 74	₹70	₹ 66	₹ 63
IPV		₹ 1,045										

- 1. Tipping fee is inclusive of GST and may vary for blowaste and recyclable waste.
- 2 .Initial payment of capex may vary from project to project.
- 3. Increase in waste is assumed to be compounded.
- The financing cost is for the bidder to compute depending on the mode of financing.
 The dicount factor is assumed at the current level of bank interest/inflation for the purpose of comparison of bids.
- 6. The prices of LED SL and maintenance cost shall be discovered through

Capital Cost of Infrastructure										
Description of components	Unit Price (Rs. lakh) Without GST	GST @12%	Total Price (Rs.) With GST	Remarks						
Windrow Composting Plant - 20 TPD	320.00	38.40	188.00							
MRF - 15 TPD	50.00									
SLF - 7 TPD	50.00	The same of the sa								
Total Capex	420.00	50.40								
	Windrow Composting Plant - 20 TPD MRF - 15 TPD SLF - 7 TPD	Unit Price (Rs. lakh) Without GST	Unit Price (Rs. lakh) Without GST	Description of components						

Tipping Fee ¹ - Biowaste (Rs. Per MT)	850
Tipping Fee ¹ - Recyclable waste (Rs. Per MT)	838
Initial payment ² (% of Capex)	50.00%
Initial biowaste (MT/day)	20.00
Initial recyclable waste (MT/day)	15.00
Growth ³ in biowaste per year (%)	5.00%
Growth ³ in recyclable waste per year (%)	5.00%
Financing Cost ⁴ (%)	9.50%
Discount factor ⁵	10.00%

Payments

	Year>	1	2	3	4	5	6	7	0	0		
Upfront Capex with GST		₹ 150.00						-	0	3	10	11
Capex annuity (1/10 of Capex)			₹ 15.00	₹ 15.00	₹15.00	₹ 15.00	₹ 15.00	₹ 15.00	₹ 15.00	₹15.00	₹ 15.00	₹ 15.00
Balance of capex carried over		150.00	135.00	120.00	105.00	90.00	75.00	60.00	45.00	30.00	15.00	0.00
Financing cost Rs. Lakh)		₹ 14.25	₹ 12.83	₹ 11.40	₹ 9.98	₹8.55	₹ 7.13	* 5.70	₹ 4.28	₹ 2.85	₹ 1.43	₹0.00
MSW - Biowaste (MT per year)			7300.00	7665.00	8048.25	8450.66	8873.20	9316.86	9782.70	10271.83	10785.42	11324.70
MSW - Recyclable (MT per year)			5475.00	5748.75	6036.19	6338.00	6654.90	6987.64	7337.02	7703.87	8089.07	8493.52
Tipping Fee per annum (Rs. Lakh)			₹ 107.93	₹ 113.33	₹ 118.99	₹ 124.94	₹ 131.19	₹137.75	₹ 144.64	₹ 151.87	₹ 159.46	₹ 167.44
Payment to agency (capex + tipping fee)		₹ 150	₹ 123	₹128	₹ 134	₹ 140	₹ 146	₹ 153	₹160	₹167	₹174	₹ 182
Discounted cashflow (Rs. Lakh)		₹ 150	₹112	₹ 106	₹ 101	₹96	₹91	₹86	₹82	₹78	₹74	₹ 70
NPV		₹1,045										

- 1. Tipping fee is inclusive of GST and may vary for biowaste and recyclable waste.
- 2 .Initial payment of capex may vary from project to project.
- 3. Increase in waste is assumed to be compounded.
- The financing cost is for the bidder to compute depending on the mode of financing.
 The dicount factor is assumed at the current level of bank interest/inflation for the purpose. of comparison of bids.
- 6. The prices of LED SL and maintenance cost shall be discovered through

State Urban Development Agency

(Urban Development & Municipal Affairs Department, Govt. of West Bengal)

ILGUS Bhavan, HC - Block, Sector III, Salt Lake, Kolkata -106

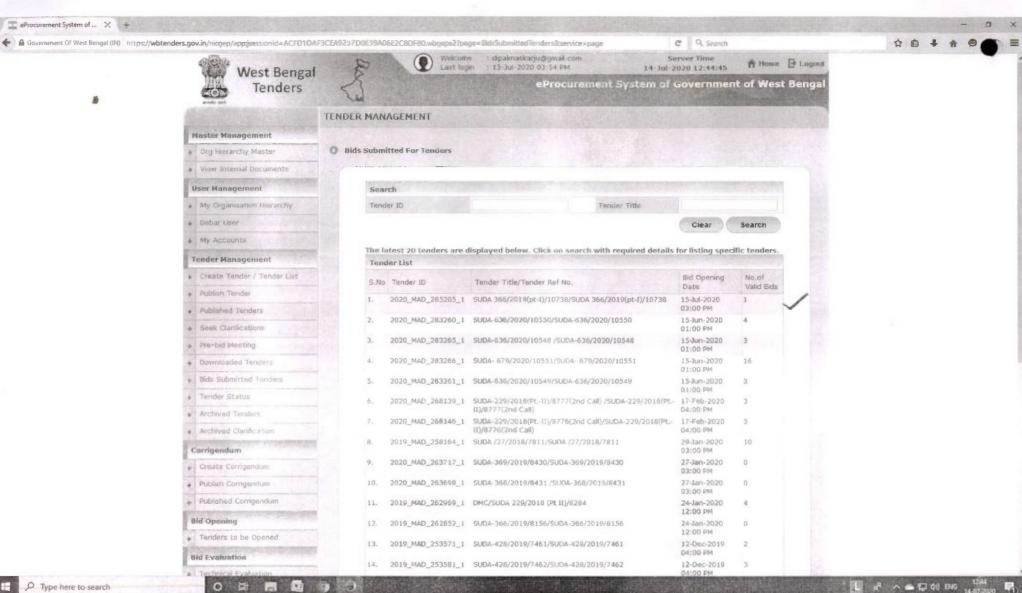
CORRIGENDUM NO 02 Dtd: 15.07.2020

NOTICE FOR INVITING E-TENDER: 366/2019 (pt-I)/ 10738 Dtd 13.06.2020

Lave beenhade Tender ID: 2020-MAD-285205-1 Dtd 13.06.2020

Some changes are done in the above mentioned tender: i) Bid Evaluation Criteria ii) Bid Submission Clossing (Bid Due Date). For details vide corrigendum no 02 dtd 15.07.2020, Interested Bonafide bidders are requested to visit https://wbtenders.gov.in/, All other terms and conditions of the NIT will remain unchanged.

Director SUDA



St. No.	Name of the Organization	Contact Person	Designation	Contact No.	e-mail ID
-	Zigma Global Environ Solutions Private Limited			+91 82200 70046	tenders@zigma.in
7	Nashik Waste Management Pvt Ltd.	Mrs. Kayanat M	Assistant General Manager	+ 91 9372738232	nwmpl@mailhem.com
m	IL&FS Environmental Infrastructure & Services Limited Rohit Chauhan	Robit Chauhan	Senior Manager	+ 91 9582599470 , +91 8448691480	rohit.chauhan@ilfsindia.c
4	Swach Environment Private Limited	Rudranarayan Kumar Chief Manager	Chief Manager	+91 9830616299	rudranarayan.kumar@swa chenv.com
8	Centre For Development Communication Trust	Dr. Vivek Agrawal	Trustee Secretary	1412504604	c.gautam@cdcindia.org
9					

File NO - SODA - (4014 (17)/1/2020 - ENAG SEC (SUDA) - SUDA

No.	1 PURE	Z NZ4PRG	3 Sout	4 Muss	5 N24PRG	6 Hooghly	7 Cooc	8 Purb	9 Nadis	10 NZ4PRG	
District	PURBA BARDHAMAN		South 24 PGS	Murshidabad	PRG	ghly	CoochBehar	Purba Medinipur		PRG	
BTD	Bardhaman	Ваттаскроге	Baruipur	Beldanga	Bongaon	Chandannagar	Coochbehar	Egra	Krishnanagar	Madhyamgram	
Population (2011 census)	314265	152783	53128	29205	108864	166867	77935	30148	153062	196127	
Population (2021 census)	414516	201521	70076	38521	143592	220098	102796	39765	201889	258692	
Total waste generation per day in Tonne	166	1.8	28	15	57	98	41	16	18	103	
Wet Waste (in TPD)	10.	4	115	()to	12	40	23	φ	44	57	6. 3
Dry Waste (in TPD)	75	36	13	7	26	40	19	7	36	47	÷ h
Capital cost for Windrow Composting (in crore)	3,65	1.77	0.62	0.34	1.26	1.94	0.90	0.35	1.78	2.28	0.67
Capital cost for MRF (in crore)	2.98	1.45	0.50	0.28	1.03	1.58	0.74	0.29	1.45	1.86	0.55
Total Capital cost (In crore)	6.63	3.22	1.12	0.62	2.30	3.52	1.64	0.64	3.23	4.14	1 93
Credential 40% (in crore)	2.65	1.29	0.45	0.25	0.92	1.41	0.86	0.25	1.29	1.66	0 40
Credential Credential Credential 30% (in 40% (in 30% (in rore) TPD) TPD)	1.99	0.97	0.34	0.18	0.69	1.06	0.49	0.19	0.97	1.24	0.37
Credential 40% (in TPD)	67.00	33.00	12.00	7.00	23.00	36.00	17.00	7.00	33.00	42.00	13.00
Credential 30% (In TPD)	50.00	25.00	9.00	5.00	18.00	27.00	13.00	5.00	25.00	31.00	10.00
Incentive(70% of total Capex)	4.64	2.76	0.78	0.43	1.61	2.47	1.15	0.45	2.26	2.90	0.85
Security Deposit (in takh)	10.00	6.45	2.24	1.23	4.59	7.04	3.29	1.27	6.46	90 5.3 00	2.44
Performance Security (in takh)	66.32	32.24	11.21	6.36	22.97	35.22	16.45	6.36	32.30	41.39	12.21
Completion	1 year	270 days	180 days	180 days	180 days	270 days	180 days	180 days	270 days	270 days	180 days
Duration of Performance Security	24 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months	12 months

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Pre Bid Meeting Minutes for selection of Concessionaire for Bioremediation of Legacy Waste, setting up of processing facility at Pramodnagar and Kamarhati and Sanitary Landfill at Identified Site, secondary collection and transportation, processing and disposal of Municipal Solid Waste for Dum Dum, South Dumdum, North Dumdum, Baranagar, Kamarhati and New Barrackpore Municipalities under Swatch Bharat Mission in West Bengal

Name of the Work:

Bio-remediation of Legacy Waste, setting up of processing facility at Pramodnagar and Kamarhati and Sanitary Landfill at Identified Site, secondary collection and transportation, processing and disposal of Municipal Solid Waste for Dum Dum, South Dumdum, North Dumdum, Baranagar, Kamarhati and New Barrackpore Municipalities under Swatch Bharat Mission in West Bengal

Tender Reference No.: SUDA- SUDA - 366/2019(pt-I)/10738 dated: 13.06.2020

Tender ID No.:

2020_MAD_285205_1 dated: 13.06.2020

Venue:

Conference Hall- Nagarayan

Date:

June 23rd, 2020

Time: 2:00 pm

Members present:

Sl. No.	No. Name Designation					
1.	Shri Santanu Mukherjee	Director, SUDA				
2.	Shri Joly Chowdhury	Joint Secretary, UD & MA Department				
3.	Shri Amitava Das	Deputy Director, SUDA				
4.	Shri Sisir Kumar Baidya	Chief Engineer, Sanitation & SWM Wing, Water & Sanitation Sector, KMDA				
5.	Shri Dipak Naskar	Superintending Engineer, SUDA				
6.	Shri Bijoy Krishna Pal	Superintending Engineer, KMDA				
7.	Shri Sutirtha Chatterjee	Assistant Engineer, SUDA				
8.	Shri Surya Mishra	Superintending Engineer, SUDA				

Agencies attended the Video Conference:

- 1. NASHIK Waste Management Pvt. Ltd.
- 2, Centre for Development Communication
- 3. Zigma Global Environ Solutions Pvt. Ltd.
- 4. Swach Environment Pvt. Ltd.
- 4. IL&FS Environmental Infrastructure & Services Ltd.
- 5. Eastern Organic Fertilizer Pvt. Ltd.

Director, SUDA chaired the pre bid meeting.

At the outset, Director, SUDA explained in brief the need of the project and invited all the bidders to participate in the discussion.

6

Following discussions and decisions were made in the meeting:

- 1. Bidders have requested to give relaxation on the following items:
 - 'Processing plant with a capacity of at least 300 TPD having combination of Compost, RDF and Biomethanation' in place of 'processing plant with a capacity of atleast 219 TPD (189 TPD Compost and RDF and 30 TPD Biomethanation)'.
 - Allowing turnover of Rs. 57 crore from any type of projects in place of turnover of Rs. 57 crore from similar services.
 - Solvency Certificate of Rs. 10 crore instead of Solvency Certificate of Rs. 57 crore.
 - Bio-mining Company may be provided an exit clause from the SPV once it has completed the work and obtaining completion certificate from the authority.
 - Minimum 7 days extension of bid submission from the bid submission last date i.e. 06.07.2020.
- 2. The participating probable bidders of the VC were requested to submit their queries in written within 25th June, 2020, 5.00 PM through email as mentioned in the NIT positively.
- 3. If the date of bid submission is extended, it will be duly intimated in website.
- 4. Accordingly, response Corrigendum will be communicated through e-tender portal (wbtenders.gov.in).

The meeting ended with vote of thanks to and from the chair.

Director, SUDA

2) Swach Environment

3) Nasik worte masen

4) ILFS

5) Ordanie Facility system

6) EOFPL

7) chatali -> Efy

8) Dingh - 4

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37 EMD Examplem.

47 Scope. work:

50 Transportation (570)

67 101. Advance

77 PFS (10%)

87 & BOD Biominion start - 30 days

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90 Doubt Concession Agreement.

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P-41 -> paymat terms.

P-45 -> Brionous Start - 30 day
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NWMPL/MKTG/2020/052

To, State Urban Development Agency ILGUS BHAWAN', HC Block, Sector III, Bidhannagar, Kolkata – 700106

Email: wbsudadir@gmail.com, sbm.wbsuda@gmail.com

Sub: Pre-bid queries for for Bioremediation of Legacy Waste, setting up of processing facility at Pramodnagar and Kamarhati and Sanitary Landfill at Identified Site, secondary collection and transportation, processing and disposal

Date: 22/06/2020

Ref: Tender ref No. - Memo No. SUDA - 366/2019(pt-I)/10738, Tender ID: 2020_MAD_285205_1

Dear Sir,

We, Nashik Waste Management Pvt. Ltd. are keen to participate in the tender mentioned under the subject.

We have already executed Integrated Solid Waste Management Facility at Nashik to process 500 TPD of Municipal Solid Waste on DBFOT basis including Composting, RDF, Sanitary Landfill, Biomining, Capping, Leachate Treatment and the project is successfully in operation since Jan 2017. This plant has been declared as Model plant not only by Government of Maharashtra but also by Mission Directorate of Swachha Bharat Mission. (Govt. of India)

Our pre-bid queries are attached herewith.

Thanking you,

For Nashik Waste Management Pvt. Ltd.

Sameer Rege

Director

Nashik Waste Management Pvt. Ltd.

CIN No.: U74999PN2016PTC167318

Registered Office: S. No 430, Vishrambaug Housing society, Senapati Bapat Road, Pune, Maharashtra, India, 411016
Plant Address: Nashik Mahanagarpalika, Khat Prakalp, Gavlana Phata, Pathardi Shivar, Mumbai- Agra Road, Nashik – 422010
Dial: 9373339159/ 7030990085, Email: nwmpl@mailhem.com



Pre-bid Queries

Sr. No.	RFP Pg & Clause No.	Issue	Clarification required
1.	Pg.No. 7, 5.2	i) Intending bidders should produce credentials of a same or similar nature of completed work with Central & State Govt/PSU/ULB of the minimum value of Rs. 33.90 crore or minimum 1 number of Processing Plant with a capacity of at least 219 TPD (189 TPD Compost & RDF and 30 TPD Biomethanation) during 5(five) years prior to the date of issue of the tender	I control to the cont
2.	Pg.No. 7, 5.7	notice; or Average annual turnover of the bidder over the last three financial years (2016-17, 2017-18 and 2018-19) should be at least Rs. 57.00 crore from	You will appreciate that companies working in waste management mostly work on PPP mode and form separate company for every project. So, kindly modify criteria of Rs.57 crore from
3.	Pg.No.10, 10.1	Rs.10,00,000.00 (Ten lakh only) .as an initial Earnest Money Deposit shall be paid through online mode of payment (payment link will be available in the website).	similar project and allow Turnover of Rs. 57 crore from any type of projects. As per the Price & Purchase Preference Policy of Government of India and Ministry of Micro, Small & Medium enterprises the Micro, Small and Medium Enterprises (MSMEs) are to be provided tender sets free of cost and they are also exempt from payment of Bid/EMD money for tenders. It is therefore requested to kindly exempt the MSME's, NGO's and NSIC's from the payment of the EMD.
4_		Scope of work- A. For Bioremediation Process of Legacy Waste: The Concessionaire shall explore the possibility of minimizing the disposal of processing rejects and maximize the usage of such processing rejects including but not limited to	Or Instead on Online submission please allow to EMD in the form of Bank Guarantee. Soil like material recovered from Biomining cabe used as Daily cover for Proposed landfil Please clarify can it be stocked at Propose Processing/disposal site.

Nashik Waste Management Pvt. Ltd.

CIN No.: U74999PN2016PTC167318

Registered Office: S. No 430, Vishrambaug Housing society, Senapati Bapat Road, Pune, Maharashtra, India, 411016
Plant Address: Nashik Mahanagarpalika, Khat Prakalp, Gavlana Phata, Pathardi Shivar, Mumbai- Agra Road, Nashik – 422010
Dial: 9373339159/ 7030990085, Email: nwmpl@mailhem.com



Sr. No.	RFP Pg & Clause No.	Issue	Clarification required
		making of curb side blocks, filling of low-lying areas, construction of roads etc.	
5.	Pg.28, E.	Scope of work- For secondary transportation of waste to the processing facilities	Request to provide details like distance, quantity, route map of Existing collection points to work out the transportation cost. It is preferable to do collection & transportation by the respective ULB or have separate contract for the same.
6.	Pg.40, I, 1	Payment terms: 25% After successful commissioning and acceptance given by Competent Authority	We request you to give 10% mobilization advance against Advance Bank Guarantee.
7.	Pg.40, I, 2,3	Payment terms: 10% After 24 months on completion of each year. (Security Deposit)	As Performance security is already being submitted by bidder in form of Bank guarantee, we request you not to retain payment of from O&M or biomining tipping fee for another 24 months.
8.	Pg.45, T, 6	Start processing of legacy waste- Within thirty (30) days from the date of issue of LOA cum work order	Clearing land and setting up machinery may take atleast 3 months. We request you to allow 3 month (excluding rainy season) to start the processing of legacy waste.
9.	General	weeds to be grave.	Plz share the copy of Draft concession agreement & Detail Project Report to understand project information and terms & condition of the contract.



ZIGMA GLOBAL ENVIRON SOLUTIONS PRIVATE LIMITED

H O : 64, First Floor, Kalaimagal Kalvi Nilayam Road, Erode - 638 001. C 0424 - 2225157 connect@zigma.in #P www.zigma.in | CIN : U74999TZ2015PTC021251

Ref No: ZGESPL\RL\SUDA\20-21\090

Date: 25.06.2020 Place: Erode

To

The Director,
State Urban Development Authority,
Government of West Bengal
ILBUS Bhaban, HC Block,
Sector – III, Salt Lake,
Kolkatta – 700 106

Respected Sir.

SUB: List of Queries regarding for selection of Concessionaire for Bio- remediation of Legacy Waste, setting up of processing facility at Pramodnagar and Kamarhati and Sanitary Landfill at Identified Site, secondary collection and transportation, processing and disposal of Municipal Solid Waste for Dum Dum, South Dumdum, North Dumdum, Baranagar, Kamarhati and New Barrackpore Municipalities under Swatch Bharat Mission in West Bengal.

REF: Memo No. SUDA - 366/2019(pt-l)/10738 dated 13.06 2020

With reference to the above subject, we put forward the following queries amidst you regarding the 'Request for Proposal' Document.

S. No	Page No	Clause/ Section	Clarifications Sought
01	41	l Payment Terms	The successful bidder will get @ Rs.778 per ton to process the legacy waste.
		A	The cost of bio-mining highly varies with the disposal of RDF and hence it is requested that the cost may not be kept constant but expected that the bidders bid for the same.
02	45	T Pre- operational activities	6 Start processing of legacy waste: Within 30 days from the date of issue of LOA cum Work Order. It may kindly be noted that in Kamarhatti land has to be cleared to setup plant and machinery and in both the places plant and machineries are required to setup and hence it is requested to provide atleast 90 days to start processing of legacy waste





The same of the sa		
ī/ā.	1- Scope of the Bidder	m. The Concessionaire to ensure that un-usable fraction of solid waste/rejects should not exceed more than 20% of total legacy waste. n. The Concessionaire shall explore the possibility of minimizing the disposal of processing rejects and maximize the usage of such processing rejects including but not limited to making of curb side blocks, filling of low-lying areas, construction of roads etc. To facilitate the disposal of rejects, SUDA has identified a low-lying land area in Panihati (approximately at a distance of 12km). If opted, the Concessionaireneeds to develop this low-lying area in Panihati with an impermeable liner system for disposal of rejects and perform proper compaction, so that the site can be available for future use to put in new infrastructure. If an impermeable liner is laid in this site, then the same will be deemed as a sanitary landfill site and as a result, it needs to be closed from the top, outlet vents for methane must be constructed and leachate collection system needs to be put in. Additionally, the site must be maintained for further 15 years. Who has to carry out these activities, kindly clarify? Also, an Environmental clearance needs to be obtained in such a case for the site which itself takes about six months
04	GENERAL	Kindly clarify if the bio-mining company is paid on the basis of input waste brought after stabilisation to the processing plant set up by the concessionaire for processing
05	GENERAL	It may kindly be requested that the Bio-mining company may be provided an exit clause from the SPV once it has completed the work and obtaining completion certificate from the Authority. This would ensure that it is not made liable for the defaults made by other members of the consortium at the later stage of the process.
06	GENERAL	It may kindly be requested that separate tender may be called for bio-mining company as the scope of the work and timelines are very short for the said work. In the absence it will be very difficult for the bio-mining company to get sanction from the banks as it would requires guarantees from all the members of the consortium which is not possible. Also, heavy penalties may be levied for timelines to ensure that further works might not get affected.



MA		due to any delay in bio-mining.
07	GENERAL	Kindly clarify on the total quantity of waste that needs to be treated by the biomining company including the fresh waste which you expect the company to treat which it is processing the legacy waste.

ERODE

We hope you will do the needful and oblige.

Thanking you, Yours Sincerely,

For Zigma Global Environ Solutions Pvt Ltd,

Authorised Signatory.

Date: 25.06.2020

Dear Sir/Ma'am,

Reference: 2020 MAD 285205 1 Bioremediation of Legacy Waste, setting up of processing facility at pramodnagar and Kamarhati and Sanitary Landfill at Identified Site, Secondary Collection and Transportation, Processing and disposal of MSW

Subject: "Queries/ Request for Additional Information:2020 MAD 285205 1
Bioremediation of Legacy Waste, setting up of processing facility at pramodnagar and
Kamarhati and Sanitary Landfill at Identified Site, Secondary Collection and
Transportation, Processing and disposal of MSW

Greetings from Centre for Development Communication Trust (CDC), Jaipur

CDC is involved in the management of Solid Waste in Urban and Rural areas through scientifically designed and effective methodologies for over two decades. Headquartered at Jaipur, Rajasthan, CDC has a pan-India presence. We were awarded the UN-Habitat Scroll of Honor in 2004 for its best practices in waste management in India. It is the highest honor in the sector till date. In 2006 & 2008, our Nagpur Project was classified as Best Practice by UN-Habitat and Dubai Municipality. In 2008 CDC was awarded for its Bin Free Project in Nagpur. We refer to the RFP and seek your indulgence on following points:

Sl. No.	Ref Clause No.	Existing Clause	Clarification/Suggested Modifications	Response
1	Earnest Money Deposit	Rs.10,00,000.00 (Ten lakh only) as an initial Earnest Money Deposit shall be paid through online mode of payment (payment link will be available in the website).	As per the Price & Purchase Preference Policy of Government of India and Ministry of Micro, Small & Medium Enterprises the Micro, Small and Medium Enterprises (MSMEs) are to be provided tender sets free of cost and they are also exempt from payment of Bid/EMD money for tenders. It is therefore requested to kindly exempt the MSME's, NGO's and NSIC's from the payment of the EMD to give them a fair chance in the bidding process.	
2.	Eligibility to Participate in the Bid	5.2(i)Bidders should produce credentials of a same or similar nature of completed work with Central & State Govt/PSU/ULB	You would kindly agree that successful handling of "Collection and Transportation" is the most important part of successful and effective implementation of MSW in any city. There are many entities like	

16, Shri Gopal Nagar, Gopalpura Bypass, JAIPUR - 302015 INDIA

Phone: +91-141-2504604 Telefax: +91-141-2502299

E-mail: info@cdcindia.org • Website: www.cdcindia.org

Registered under 1959 Act 1959 का 42 vide no. 2 Jaipur 2006; IT Act 12A37/7

of the minimum value of Rs. 33.90 crores or minimum 1 number of Processing Plant with a capacity of at least 219 TPD (189 TPD Compost & amp; RDF and 30 TPD Biomethanation) during 5(five) years prior to the date of issue of the tender notice 2(two) same or similar nature of completed work with Central & amp: State Govt./PSU/ULB, of the minimum value of Rs. 28.25 crores or minimum 2 numbers of **Processing Plant** with a capacity of at least 183 TPD (158 Compost & amp; RDF and 25 TPD Biomethanation) during 5(five) years prior to the date of issue of the tender notice

work of same or

Govt./PSU/ULB which has been completed to the extent of 75% or

which is not less

more and

us who have been actively and successfully engaged in this activity over the past many years. As a corollary, it follows from the foregoing, that such entities can easily handle the project under tender by acquiring most suitable latest technology/ plant machinery available domestically/ abroad.

Therefore, we feel that the extant eligibility condition (regarding experience) is unjust and highly restrictive Thus it is requested to include the experience of Collection and Transportation of MSW as one of the technical qualification criteria.



one single running similar nature with Central & amp; State value or capacity of

> 16, Shri Gopal Nagar, Gopalpura Bypass, JAIPUR - 302015 INDIA Phone: +91-141-2504604 Telefax: +91-141-2502299

> > E-mail: info@cdcindia.org • Website: www.cdcindia.org

		than the desired value or capacity at (i) Above. Out of these same or similar nature of completed work with Central & Desired for capacity of Processing Plant furnished, bidders should ensure at least 55% of the minimum value or capacity of Processing Plant furnished, bidders should ensure at least 55% of the minimum value or capacity of Processing Plant have been handled by the lead bidder, in Case of consortium/JV.		
3.	Financial Criteria	5.7 Average annual turnover of the bidder (Refer Form TECH-1B) over the last three financial years (2016-17, 2017-18 and 2018-19) should be at least Rs. 57.00 croressfrom similar services as mentioned above. 5.8 Solvency Certificate of Rs. 57.00 crores in favour of this specified Work, Tender ID & Tender Reference Number from any Scheduled/Nationali zed Bank/Public Financial Institution is to be	In order to encourage participation by experienced and serious entities, it is suggested that the Financial eligibility criteria may be modified as under: 1) The Lead Bidder should have an average annual Turnover of Rs. 15 crores in last 3 financial years preceding the bid due date, and the any member of the JV/ Consortium can fulfill the condition of the Average Annual Turnover. The Bidder shall have a Solvency certificate of Rs. 10 crores in favour of this specified work from any Scheduled/ Nationalized Bank/ Public Financial Institution to be submitted along with the bid.	

16, Shri Gopal Nagar, Gopalpura Bypass, JAIPUR - 302015 INDIA Phone : +91-141-2504604 Telefax : +91-141-2502299

E-mail: info@cdcindia.org • Website: www.cdcindia.org

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	submitted along with the bid.	
	(
Other conditions	Kindly consider and include the given conditions as a part	Additionally, suggest to add following conditions under "Technical Capacity":
	of the RFP document.	1. Bidder must not have suffered bankruptcy/ insolvency proceedings during the immediately preceding five years.
		2. The Bidder should submit an undertaking to this effect as part of the Technical bid.
		3. Any subsidiary of which the parent company has been black listed under the Insolvency and Bankruptcy code would not be allowed to participate in the Tender.
		4. Any SPV formed just for a purpose of completing a specific project or having special purpose of business shall should not be allowed to participate in the bidding process.
		This will help to ensure financial discipline has been adhered to in the past by the bidding entity.

We earnestly solicit your kind indulgence.

With kind regards

Dr. Vivek Agrawal

Trustee Secretary

Centre For Development Communication Trust

16, Shri Gopal Nagar, Gopalpura Bypass, JAIPUR - 302015 INDIA

Phone: +91-141-2504604 Telefax: +91-141-2502299

E-mail: info@cdcindia.org • Website: www.cdcindia.org

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NHACH 28/6/2020, 1:37 m

QUERIES / REQUEST FOR ADDITIONAL INFORMATION CONCERNING "Notice inviting e-tender for selection of Concessionaire for Bioremediation of Legacy Waste, setting up of processing facility at Pramodnagar and Kamarhati and Sanitary Landfill at Identified Site, secondary collection and transportation, processing and disposal of Municipal Solid Waste for Dum Dum, South Dumdum, North Dumdum, Baranagar, Kamarhati and New Barrackpore Municipalities under Swatch Bharat Mission in West Bengal"

24 of 54 24 of 54 4 30 of 54 33 of 54 47 of 54 53 of 54			27 of 54	2 1 of 54		S. N. Page No.	Director, State Urban Development Age Address: ILGUS Bhawan, HC B Email: wbsudadir@gmail.com
Section 5: Terms of Reference of 54 Section 5: Terms of Reference of 54 Section 11 - GENERAL CONDITIONS OF CONTRACT			f 54	Description of work	Section 2: Instruction to Bidders Section 5: Terms of Reference	No. Part of RFP	Director, State Urban Development Agency Address: ILGUS Bhawan, HC Block, Sector-III, Bidhannagar, Kolkata-700106 Email: wbsudadir@gmail.com
Cl.A (m) Cl.Y (f) Cl.9 (c) Cl.H			Cl.D (e)	Description of work	Section 2: Cl. 10.1 Section 5: Cl. 6	Clause No.	nagar, Kolkata-7001
The Concessionaire to ensure that un-usable fraction of solid waste/rejects should not exceed more than 20% of total legacy waste. The rejects from the processing should not be more than 10% of the total waste if the quantity of inert waste to be disposed off in the landfill is more than the 20% and 10% quantity of legacy waste and fresh waste respectively, received at site a charge of Rs.3000 per ton shall be charged on the extra weight than 20% and 10% quantity of legacy waste and fresh waste respectively. The agency should ensure start construction, erection and other allied activities of processing plant at designated waste processing site within thirty (90) days from the date of issue of LOA cum work order. Start construction of office building, waste processing plant etc.: Within ninety (90)	The Concessionaire to ensure that un-usable fraction of solid waste/rejects should no exceed more than 20% of total legacy waste. The rejects from the processing should not be more than 10% of the total waste lif the quantity of inert waste to be disposed off in the landfill is more than the 20% and 10% quantity of legacy waste and fresh waste respectively, received at site a charge of Rs.3000 per ton shall be charged on the extra weight than 20% and 10% quantity of legacy waste and fresh waste respectively.	Paninati (approximately at a distance of LCKIII)	Land for SLF is to be finalized within 35 km and handed over to the Concessionaire within 9 months from issuance of Lol To facilitate the disposal of rejects, SUDA has identified a low-lying land area in	Bio-remediation of legacy waste: Approx.6.6 lakh cubic meter waste in Pramod Nagar and 1.46 lakh cubic meter waste in Kamarhati	The EMD for the successful Bidder will be converted to Security Deposit and additional amount of 10% will be deducted towards Security Deposit from each monthly invoice. Such deducted total amount will be refunded after 24 months on completion of each year.	Text provided in RFP / CA	006
		identified SLF.	The clauses are contradictory. Please confirm the correct distance for the	It is impossible to assess volume/quantity of waste lying at each dumpsite through visual inspection. We would request you to provide us 1. Physical/chemical parameters, composition of the legacy waste accumulated at the dumpsites 2. Topographic survey layout. 3. Layout with clearly demarkated areas for reclamation and area for dumping fresh waste. Upon conducting survey post-award of tender, if the legacy waste volume is found less than that specified in the tender (~6.6 lakh cum in Pramodnagar, ~1.46 lakh cum in Kamarhati), then how the bidder shall be compensated for loss of revenue? Kindly Clarify.	Rindly confirm whether 10% security deposit deduction may be relaxed against guarantee in form of PFI to improve the cashflow of the bidder.	Clarification sought with justification, if any	

• Fw: Tender Notice for Solid Waste Management in West Bengal- "Bio-remediation of Legacy Waste, setting up of processing facility at Pramodnagar and Kamarhati and Sanitary Landfill at Identified Site, secondary collection, and transportation, processing and disposal of Municipal Solid Waste"

Inboxx

Rohit.Chauhan@ilfsindia.com

Mon, Jun 22, 6:03 PM (4 days

ago)

to chaitalibiswas3, dipaknaskarju, me, Deepak.Agarwal, Pradeep.Lohia

Dear All.

IL&FS Environmental Infrastructure & Services Limited (IEISL) is the leading waste management company with footprint across 8 (Eight) States in India and managing over 10,000 MT of waste on daily basis. We are the only integrated player in the waste management sector providing 360° end to end solutions for sustainable management of various types of waste such as Solid Waste, Construction & Demolition Waste and Hazardous Waste etc. We had set up India's only Euro norm compliant 12 MW Waste to Energy Plant at Ghazipur.

We are proud to inform that IEISL has been accredited as first private agency by Green Climate Fund for environmental projects. As a result of our vast experience and bandwidth in Waste Management Sector, our company has been awarded the Country's biggest Bio CNG project of 200 MT/ day capacity for the Cleanest City of Indore.

With reference to the trailing email, it is informed that the scope of work for the subject project is very vast and it needs a detailed field survey of the project area as well as project site and landfill site to understand the RFP and prepare pre bid queries. But due to prevailing Covid-19 pandemic situation in the country and the rise of Corona cases day by day, the movement is restricted in Delhi NCR and Kolkata as well. Few cases of corona have also been detected among our employees and as per Government guidelines our office has been declared to be in containment zone for 28 days. Also most of our project management team members are staying in containment zone areas in Delhi NCR due to which the movement of employees of our company is completely restricted.

In view of above, it is requested to extend the pre bid meeting date by atleast 7 days so that we are able to prepare our pre bid queries depending upon the scope of work for different works namely Bio remediation, setting up of compost processing facility, setting up of Biomethanation facility and secondary collection & transportation of solid waste.

Best Regards, Rohit Chauhan | Senior Manager | | Project Management |

IL&FS Environmental Infrastructure & Services Limited 3rd Floor, M.M Tower, Plot no.-8&9, Udhyog Vihar, Phase-IV, Gurgaon-122001, Haryana

Mobile + 91 9582599470 , +91 8448691480

Website | www.ilfsenv.com | Email id : rohit.chauhan@ilfsindia.com

CONSCIENTIOUS | DRIVE | ADAPTIVE | INCLUSIVE | COLLABORATIVE

---- Forwarded by Rohit Chauhan/IEISL on 06/22/2020 05:23 PM ----

The CPCB guideline indicates a rate of Rs.400.00 to Rs.700.00 processing charge per cubic meter. This translates to Rs.444.00 to Rs.777.00 per MT assuming specific gravity of 0.9gm/cc.

The relevant clause of the guideline is reproduced below:

"5.0 Costs: Operation & Maintenance Cost for Bioremediation and Bio-mining:

Operational Expenditure of the project would depend on the size of dumpsite. The onsite bioremediation cum biomining cost ranges between Rs 400 to 700 per cubic meter, irrespective of capital cost. The case by case cost of moving screened fractions offsite will be extra and variable, depending on distance to farmers, cement plants etc."

- > Name of the L1 bidder : Zigma Global Environ Solutions Pvt. Ltd.
- L1 bidder rate quoted : Rs. 1094 per MT
- L1 bidder rate quoted after negotiation: Rs. 1013 per MT

eProcurement System of Government of West Bengal Published Corrigendum Details Date: 30-Jun-2020 03:45 PM West Be Organisation Chain: MUNICIPAL AFFAIRS DEPARTMENT||SUDA Tender ID: 2020_MAD_285205_1 Tender Ref No: SUDA 366/2019(pt-I)/10738 Tender Title: SUDA 366/2019(pt-I)/10738 Corrigendum Type: Date

Corrigendum:1

Corrigendum Title	Corrigendum Description	Published Date	Document Name	Doc Size(in KB)
DATE CORRIGENDUM	DATE CORRIGENDUM	30-Jun-2020 03:45 PM	2020_MAD_285205_1_Corrigendum_0001.pdf	2255.2

Critical Dates					
Publish Date	13-Jun-2020 04:00 PM	Bid Opening Date	15-Jul-2020 03:00 PM		
Document Download/Sale Start Date	13-Jun-2020 04:00 PM	Document Download/Sale End Date	13-Jul-2020 03:00 PM		
Clarification Start Date	NA	Clarification End Date	NA		
Bid Submission Start Date	13-Jun-2020 06:00 PM	Bid Submission End Date	13-Jui-2020 03:00 PM		

Details Before Corrigendum

Publish Date	13-Jun-2020 04:00 PM	Bid Opening Date	08-Jul-2020 03:00 PM
Document Download/Sale Start Date	13-Jun-2020 04:00 PM	Document Download/Sale End Date	06-Jul-2020 03:00 PM
Clarification Start Date	NA	Clarification End Date	NA
Bid Submission Start Date	13-Jun-2020 06:00 PM	Bid Submission End Date	06-Jul-2020 03:00 PM



রাজ্য নগর উন্নয়ন সংস্থা STATE URBAN DEVELOPMENT AGENCY



"ইলগাস ভবন", এইচসি ব্লক, সেক্টর-৩, বিধাননগর, কলকাতা-৭০০ ১০৬, পশ্চিমবঙ্গ "ILGUS BHAVAN", HC Block, Sector - III, Bidhannagar, Kolkata - 700 106, West Bengal

SUDA - 366/2019(Pt-I)/10836

Date: 19.06.2020

ADDENDUM-1

Name of the Work: Selection of Concessionaire for Bio-remediation of Legacy Waste, setting up

of processing facility at Pramodnagar and Kamarhati and Sanitary Landfill at Identified Site, secondary collection and transportation, processing and disposal of Municipal Solid Waste for Dum Dum, South Dumdum, North Dumdum, Baranagar, Kamarhati and New Barrackpore Municipalities under

Swatch Bharat Mission in West Bengal.

Tender Reference No.: SUDA - 366/2019(pt-I)/10738 dated: 13.06.2020

Tender ID No: 2020_MAD_285205_1 dated 13.06.2020

Interested bidders are requested to participate in the following Zoom Meeting for Pre-bid Meeting of Promodnagar (Cluster-I) Project. Link and Password are placed below:

DIRECTOR SUDA is inviting you to a scheduled Zoom meeting.

Topic: Pre-bid Meeting of Promodnagar (Cluster-I) Project

Time: Jun 23, 2020 02:00 PM India

Join Zoom Meeting

https://us04web.zoom.us/j/71737588968?pwd = SkJCYUFoK1V1TmY5

b1VkQ2R1TUxUZz09

Meeting ID: 717 3758 8968

Password: 7PgBiT

Date and time of submission of bid queries have been extended up to 25.06.2020.

19.06.2020, Director, SUDA

দূরভাষ ঃ ২৩৫৮ ৬৪০৩ / ৫৭৬৭, ফ্যাক্স ঃ ২৩৫৮ ৫৮০০

Tel: 2358 6403/5767, Fax: 2358 5800, E-mail: wbsudadir@gmail.com

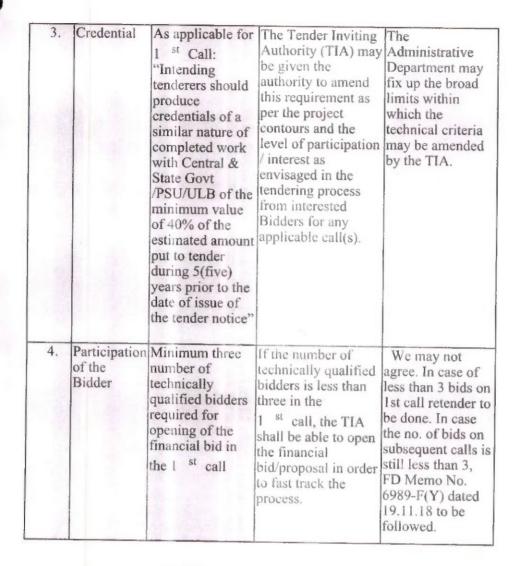
Account Section: 2358 6408



(SO(GROUP R)(FIN))

Note No. #12 Observation of FD, Gr-T:

SI No	Component	As per Finance Rules	Required changes	FD, Gr-T Views
1.	Earnest Money Deposit (EMD)	2% of the Project Cost submitted online	If EMD requirement is more than Rs. 15 lacs, then the amount upto Rs. 15 lacs has to be submitted online and the balance amount exceeding Rs. 15 lacs may be furnished by the Bidder in terms of a Bank Guarantee as issued by any Schedule Bank / Public Financial Institution.	We may agree. The EMD may be 10 lacs or 2% of Project Cost, whichever is lower.
2.		TIA through adjustment made in the RA Bill	The TIA may have the option of retaining this security deposit either adjusted with the RA Bill or in the form of a Bank Guarantee as issued by any Schedule Bank / Public Financial Institution depending on project requirement.	The SD may be deducted as 10% from the RA Bills.



Sd/-(ACS(FIN)) Dt.18/03/2020

19/03/2020 2:03 PM

SRUTI DUTTA CHOWDHURY (SO(GROUP R)(FIN))

Note No. #13

20/03/2020 10:08 AM

SUBRATA GUPTA (PRSECY(UDMA))

eProcuren	nent System of Government of West Bengal
Pu	blished Corrigendum Details
West Be	Date : 30-Jun-2020 03:47 PM
Organisation Chain:	MUNICIPAL AFFAIRS DEPARTMENT SUDA
Tender ID :	2020_MAD_285205_1
Tender Ref No :	SUDA 366/2019(pt-I)/10738
Tender Title :	SUDA 366/2019(pt-I)/10738
Corrigendum Type :	Other

	Corrigendum Title	Corrigendum Description	Published Date	Document Name	Doc Size(in KB)
1	CORRIGENDUM_I	CONDITIONS	PM	2020_MAD_285205_1_Corrigendum_0001.pdf	2255.25
2	Prebid Meeting	Prebid Meeting	19-Jun-2020 03:59 PM	ADDENDUM1.pdf	278.15



EASTERN ORGANIC FERTILIZER PRIVATE LIMITED

C N NO. U74140WB1995PTC071435

MANUFACTURER OF ORGANIC MANUR

Tel.: 033 2456 5502 /03 E-mail.: info@eofpl.com Website: www.eofpl.com

EDFFL-003/20

H- 6/07/2020

06/07/2020 To Director State Urban Development Agency ILGUS Bhawan HC Block, Sector 3 Kolkata 700106.

Subject: Bid Evaluation Criteria& Extension for Submission for Tender

Dear Sir,

As per the pre-bid meeting held on 23rd June 2020 at 2 pm for Tender with Memo No. SUDA – 366/2019(pt-I)/10738we would like you to consider one of our requests.

Under Point 7. Bid Evaluation Criteria for a Firm's General Experience we have certain requests.

Under Part 1c, the current Bid Evaluation Criteria the marks are allotted based on the number of projects. We would like you to consider "Calculation as perquantum of waste processed for Compost & RDF by the bidder in a similar project" other than the above.

Under Part 1d, we would like you to consider allotting marks on the value of the project rather than evaluating it on the number of projects.

Under Part 1e, we would like you to consider allotment of marks on the volume of legacy waste processed rather than evaluating it on the number of projects.

In addition, due to further lockdown announced by the West Bengal State Government, we would request you to grant an extension of 7 days for us to process all the required documents for your consideration.

We would be highly obliged if you can accept our request and process the same.

Sincerely,

Eastern Organic Fertilizer Pvt. Ltd.

Sudhir Satnaliwala

(Managing Director)

Director

Swatch

Agreentity of reserve north should be ensued.

West read bidden - 55%.